'1'hone 01-688 6047 Cruydor

Thursday, May 6, 1982



Thursday, May 13: 1982 Number 808 30p

NEWBRAIN FROM

Grundy Business Systems

NEWS BRIEF

BURROUGHS last week became the latest mainframe vendor to offer a desk-top computer. The

company's B21 and B22 systems,

designed and built by Convergent Technologies of Santa Clara, Coli-

fornia, will offer maximum

memory capacities of 512K and

640K respectively, with typical selling prices from \$8,000 to \$20,000.

The new micros represent Bur oughs' attempt to recapture its

Burroughs'

desk-top

micro

SOMERSET ROAD TEDDINGTON, MIDDLESEX TW118TD

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Univac launches a twin-pronged attack

market and the personal computer market was onnounced this week

The drive on the IBM 4331 market is being led by a new entry level machine called the 1100/61

Joe Pascoe, UK marketing manager for Univac, claims that the B1 is 25% more powerful than the IBM offering and is price competitive. The entry level price for a 4331 is around £150,000.

Perhaps more important to existing or potential Univac users is the fact that the BI represents a lower start point that the existing Univac 1100/61 C1, which is about 20% more powerful than the BI.
Pascoe claims that the BI, which

is field upgradable to the C1, will give new entrants access to a growth path all the way up to the top-end 1100/64 multiprocessor

THE largely untapped market for

software products gisnt Applied

Data Research.
Scicon will offer ADR's full

facilities management service on

contract, a company can divest it-self of all responsibility for run-

from a central to a distributed net-

ket by Hoskyns.

the UK is to be exploited by a joint venture between Scicon and US The facilities management market in the UK has been static, run-

facilities management service on lion.

IBM computers and attack the The US government invests present UK dominance of the mar-heavily in facilities management,

ning its data processing operation.
Companies awitching to a different great deal of potential for more business in facilities management.

Hazelline Texas Institutions [15][10] CENTRONICS [15] CENTRONICS [15] Diablo ollvelli Hazelline it xas

A POWERFUL two-pronged attack on both the IBM mid-range market and the personal computer.

According to Pascoe, orders for the Univac 1100/60 mainframe months. The upsurge in the first range were 12% up on last year, quarter this year was most noticewith particularly strong growth ex-

able in the International division, Univac's route into the personal computer marketplace follows that taken by DEC with the VT 100. Univac has produced a board up-grade to the programmsble UTS 40 terminal, which allows a user to run CP/M with 64K of additional

The upgrading of the UTS 40 gives Univac users access to the huge database of CP/M application software which now exists, ss well as enabling the UTS to be used as a personai micro and a remote telligent terminal.



powerful than IBM offering."

work but whu lack computing ex-perience, are prime candidates for

ning st just £9 million for the last

two years out of a total UK system

services market worth £600 mil-

while the UK government has

little to do with it! But Gerald

Watson, head of the Central Com-

Doug Eyeions, Computer Ser-

The product is expected to be available to UK users in October. No price was quoted by Univac but s field upgrade price of about £500, and perhaps half that for the terminal with the board included is what existing users expect to pay.

Scicon to try unexploited UK field says he has been urging the government to put more work out to facilities management companies. But Scicon's processing control manager Chris Baker is sceptical. "I don't see the government changing ita approach," be says, adding that the service companies

The deal is worth \$45 million to Amdahl, about 8% of its annual turnover. It is the largest single order the company has received, are likely to remain the biggest users of facilities managemeot. and it comes at the right time for Eyeioos believes the Scicon deal by over 50% to \$4.2 million.

s significant and expects it to have Amdahl is one of three major a salutary influence on the overall

Big break for Amdahl

compatible computer manufac- the world, and US software proturer, in the face of strong compeducts giant ADR.

As part of a contract whose total value is \$655 million, Amdahl ia to supply the US Army with 20 470 entres. Four of the machines will be delivered next year, and the other 16 over the remaining period of the 10-year modernisation programme, code-named Project

Amdahl, which two weeks ago reported first quarter profits down

by Kevan Pearson
A MAJOR slice of a massive US
Defence Department contract has been awarded to Amdahl, the plug

EDS/Amdahl tender for the Data Centres came from Coniputer Sciences, with IBM supplying the

ADR is to supply a major database system based on its Datacom products. In the longer term a wordwide network will be built-up under ADR's Dnet networking

The software deal is worth \$14.2 million over 10 years, the biggest single software contract that the US Army has ever issued.

Other companies involved in the EDS contract are NCR, which will supply front-end systema for the project, and Storage Technology, which will provide the project with sub-contractors under EDS, the disc drives and other peripherals.

NEWS BRIEF

ink-Jet

ICL to make 5% pay offer to staff

ICL is to offer its salared self a increase of about five per our the annual psy negotiation starting this month, the sec figure accepted by the hourses

sh op floor workers in Januay. Union sources within the ex pany said that this figure wa'd tremely unlikely" to be score and that staff at Bracket a Resding were already with ri their feet and going to de companies in the area.

Mumps group EXPLOSIVE growth in the ter

Xerox slump

THE strong dollar and its me

sion were blamed for Xeers.

per cent fall in profits in rife

Quarter compared with a real.
While reveoue stayed ked \$2.05 billion, net profit waste.

million compared with \$12?

Girobank row

THE row over a new thirlies.

mainteoance contract for equipment at the Post Office for

bank Centre at Booile, which already led to a strike action,

moved to New York. The pro-

pals of a oumber of the compact

gone to the US in a bid to res

the status of existing spares state

and of engineers who mind

puter msaufscturer, Digital Mumps language, particulty a microcomputers, has led the P-strong UK user base to form a official users group. These a over 4,000 Mumps institutes company represents a potent new force in the field through the strength of its existing marketing

In addition to sales through existing OEMs and terminal distributors it will also be selling direct to large accounts. And in the near future it plans to sell to users hrough office equipment vendors

THE world's largest minicom-

DEC has launched three separate products as part of its per-sonal computer family, two of wluch are based on existing or resurrected minicomputer architechowever, the company has turned to an outside manufacturer for microprocessors, abandoning its rast strategy of continually squeez-ing down its minicomputer architecture oo to fewer chips.

At the top-end of the range in the Professional series based on the PDP-11/23 processor chip with 256 Kbytes of memory and multitasking operating system, followed by the DECmate II word agement System option was processor based on the old 12-bit als and receives phone calls.

micros uonal espability to run the CP/M operating system.

Three personal machines launched

Hard-sell

for DEC

Equipment has at last put its full weight into the microcomputer is the Rainbow 100 at the bottom market. Despite s range of products which show no strong advantages over its competitors, the

The 8088 is used on the IBM Personal Computer which has yet to be launched in the UK. At present, the only production machine available in the UK which runs the 8088 is the Sirius 1 sold by ACT Microsystems. Commodore has announced its Senes 700 for September which will support the 8088, and the UK manufacturer LSI Computers is planning to bring out an 8088-based micro in the summer with help from the government under its Microprocessor Applications Project (MAP)

DEC will use the Rainbow to extend its customer base into the mainstream personal computer market, and to move that customer bsse up into its minicomputer range. Some software products and fscilities announced with the personal computer family for in-stance, will be available only on the Professional series based on the PDP-11. These include a graphics capsbility and a Telephone Management System option which di-

support scheme.



Leasco helps out Navy in the Falklands war

carried by the enemy.

coastline and contour maps of any

part of the globe. The terminal screen can be interrogated by s

grammed into the system.

light pen, which when placed on a

Data in the system is built up on

transmitted to ships and remote

shore using details that are readily

AMID a mist of secrecy, the Royal Navy has allowed a brief glimpse of an advanced military informaion system which is currently being used to aid naval action in the Palkland Islands. The combination shore- and

ship-based system provides naval commanders with a powerful tool to monitor the movements of enemy aircraft and ships.

It was developed on Ferranti
hardware by Leasco Software of
Maidenhead, and delivered to the

Navy last August. Since then the system, known as

particular ship, brings forward the original details of the vessel pro-Britmiss, has been implemented at Navy headquarters and in three ships, although a Miniatry of De-feoce spokesman says that it was available on existing teleprinter networks. The information is then not on the ill-fated Sheffield destroyed by an Argentinian missile

Until Britouiss was developed nications satellite. the Navy was forced to rely on ship detection methods (such as heli Since the system has been do

copters) which gave little freedom livered the Navy has been back to to manoenvre outside the maxi-Leasen for a number of enhancements. These include a "dead ntum range of tactical weapons reckoning facility" - the ability to extrapolate information, which is Now, ship and aircraft locations together with security classificstypically several hours old, to yield tions can be plotted continuously on a large shipborne terminal which also has the ability to draw present estimated positions ships and aircraft.

Britmiss took 15 months to develop, for a price of £900,000.

It was conceived by Captain John Hilton of the Royal Navy, who emphasises the importance of the system's ability to commu nicate messages in a code of fre-quently changing formst. As a result there is no need to make a big secret of the system.

"We don't even care if the Russians bave it," says Hilton.

once dominant position in the mall systems market. More jobs

MANAGEMEN'T recruitment in electronics design and in comput-ing is on the rise again, reflecting a growing confidence in the future. Appointments advertised in research, development and design particularly engineering and electronics - in the first quarter of this year showed a 90% rise over the same quarter last year, while computer jobs, although growing by only 24% over the year, show a 60% increase uver the last quarte

£3m bank order

BK. FISH hanking is set to enter the electronic age in a big way as National Westminster orders £3 win puter equipment fo

Aucumn Gateway

ICL has announced Gateway software for its Bulletin private viewdata system on the ME29. Gateway will be available in the autumn, and will allow access between private viewdeta services using Bulletin and netional viewdata systems such as Prestel

All smiles at ICL conference

by Aadrew Thomas SMILING faces were the order of the day as ICL's UK users met for heir annual conference last week.

In 1981, worried delegates sent a telegram to the Prime Minister with an urgent sppeal for reassurance about the company's future. This year, with shares back shove the magic 50p mark, the stmos-phere at Eastbourne was markedly

Director of product marketing, Nisian Eadie, re-affirmed ICL's policy of surrounding IBM main-iranes with ME29s and DM1s, and again denied reports that ICL was about to go IBM plug-compatible or adopt its SNA com-munications standard in place of ICL's own Information Processing



BADIB. . . . "We're sticking with international standards."

"We're sticking with interna-"IPA sells on superior price/per-

In an unexpected about-face, ICL suspended its policy of open

management and excluded the Press from managing director Robb Wilmot's address.

But according to delegates there was a distinct emphasis on the old DME emulation system, rather than its supposed replacement, CME, which allows both native and alien ordercode execumode and alien ordercode execu

"Maybe DME is making comeback," mused one delegate. But it could mean that ICL is not exerting as much pressure as expected on 1900 and System 4 users to move to VMH 2900.

Considerable Interest was

created by Wilmot's announce-ment that the DRS range will shortly be capable of running the CP/M microcomputer operating system as a subject program under the DRX operating system.

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Towards the total system

Apple II. Other micros will be added lster. The packages will include business products - accounting packages, word processing software, database management systems and the like — from software houses including ACT Microsoft, Systematics, TABS and CompSoft. Apple Computer's own packages will be on offer too, as will DJ 'AI' 7x 14 dot matrix Green phosphor

Systems' The Last One.

vare library for short-term rental.

hough not necessarily widely

used, application packages for the

Joint managing directors John Chesney and David Imberg see the BRAVING the troubled waters of software copyright, an offshoot of mail order business Apple Orchard main problem as the pirating of software — renters hiring packages to make copies, along the lines of what happens with record a to set up a microcomputer soft-The Software Rental Bank librariea.

worried too," says Chesney, "but we believe the existence of the software rental bank will expand their access to things."

will gain more through greater - Chesney is ho high conversion rate of rentals to sales — than they will lose through illegal copying. He also reckons, optimistically perhaps, that most renters will be companies unwilling to run risks with tinsupported

hopes to get going in July with a list of around 140 well-known, "The software suppliers are

> market by making it easier to get The argument is that suppliers

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INSIDE THIS WEEK'S ISSUE

Criminal sanctions for data abuse,.... NAS beats IBM to 20 mips machine..... Compec Europe launch-pad for UK firms

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Move into UK graphics User wins damages . Micro News..

Op Spot rogrammers Page

lobs: Pages 30/55

screen Buffered printer interface Character/block mode transmissions EK-STOCK

Data abuse will Telesoftware mean criminal sanctions' says Minister

by Borls Sedacca

THE Home Office has hit back at critics of the government's recently published White Paper on cently published White Paper on dats protection. It bas also real teeth." promised criminal sanctions

within the proposed regulations.

Speaking at a meeting of the Parliamentary Information Technology Committee, Pitcom, Home Office Minister Timothy Raison said: "We reject the Lindop view that there is a need for a multisaid: "We reject the Lindop view against offenders, which would in-that there is a need for a multi-member Data Protection con argued that de-registration

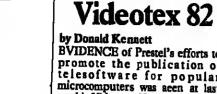
Authority, made up of a chairman and part-time appointed members. "We prefer an individual fulltime registrar appointed by the

problem of exemptions, Raison pledged that these would be kept to "the absolute minimum." "The police will not be wholly exempt. A subatantial amount of the information held by police, in-cluding much of that held on the Police National Computer System will be fully within the scheme and fully accessible to the registrar and data subjects," he said.

user out of business.

He added that all public sector data users would be registered, and that information about the way data transfers take place would be made known. Data subjects would have a right of access to information which concerned them, but it might be necessary to limit subject access in some areas.

"For example, in a murder en-quiry, it could well prejudice the investigation if the suspect were to



BVIDENCE of Prestel's efforts to promote the publication of telesoftware for popular

for micros to

the fore at

microcomputers was acen at last week's Videotex 82 exhibitim and conference in London.

OEL of Appleby, Cumbria, sbowed a £135 acoustic coupler with a built-in viewdata modem whith a built-in viewdata modeli which can be used by any micro with an RS232 interface to collect text and software from Prestel. The registrar will be able to

against those who abuse data, and to against those who abuse data, and to against those who abuse data, and to against those who abuse data, and to against those who abuse data, and to serve notices requiring users to handle the presentation of data on the proposed regulations.

But the micro itself then has to handle the presentation of data on its own screen, which could cause problems if the formst and characteristic and down in the White Paper, which could cause problems if the formst and characteristic and down in the White Paper.

A prototype of one of the joint

winners of a competition to design a telesoftware adapter for the Sin-clair ZX81 was demonstrated on The registrar's powers would be backed by criminal aanctions the IPC Viewdata atand. Martochoice, the two-man St Albans based company which designed it, is now looking for a manufacturer would be tantamount to putting a to take it over. Martochoice believes the device could be sold at £85 by mail order, or £90 for a version with a colour modulator.

Owl Micro-Communications Turning to the contentious

showed the latest version of its
Owitel hardware and software
package designed to enable Apple
users to access viewdata systems.
It costs £395 and now includes a

Speaking at the conference John
Butcher – recently appointed Industry Minister with special responsibility for viewdata and teletext — said that information providers had to find a way of pre-senting information in a form that was useful to users.

He suggested no means of achieving this goal, but warned that services had to be made avail-



able in a user-friendly form if the potential of viewdata for interactive applications such as telebank-ing and telesbopping was to de-

velop quickly. User friendly interaction mphasised by Cameron, the Glas-row-based video and data terminal upplier, which showed a £500 touch-screen enhancement to ita new range of 14-inch business ter-

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Deputy Chief Sub-editor Namey Pocock ... 01-661 3500 ×8845

General Automation offers an upward path

MACKENZIE . . . New strategy to provide a migratory path.

A CHANGE in management direction is behind General Automation's first major product launch in four years. Returning the US manufacturer to the mainstream minicomputer arena, the the Series 900 fsmily of 16-bit minicomputers offera bit-slice technology, gate array logic chips

It will be upward compatible with a 32-bit machine to be introduced next year.

Announcing the series in London last week, Leonard Mackenzie, president of General Automa-

tion Inc, said: "The series is the first in our new product strategy to provide customera with a migratory path from existing systems to 32-bit machines with the minimum of re-writing." It will be targeted at GA's established marketplace: OEMs and industrial communication, process control and banking and foreign exchange

Mackenzie, formerly president of Northern Telecom, took over in May 1980 to revitalize the company. In 1980 it reported a trading

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loss of \$16.5 million on \$125 mil-

With a complete new manage-ment team in all operating divi-sions, Mackenzie has created a new product strategy for the company, at the same time turning the deficit into \$123,000 profit on a \$125 million turnover last year. With five models in 14 configu-

rations, the new mini family supports GA's Control operating aystem and is software, I/O controller and peripheral compati-ble with the company's previous range, the Solution Seriea.

General Automation anticipates the new series will increase its competitive edge with DEC, its main rival in the UK. The entry level system supports

64 Kbytes of memory expandable to one megabyte of memory at a single order price of £5,000. Besides GA'a proprietary operating system Control, Bell Labs' Unix III will be available next year along with Pascal, the 'C'

language and the Pick database management system.

Deliveries of Series 900 will be

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NEWS BRIE BTG £50,000 for micro company

SUNDERLAND-based highest no logy company Mikro Industrial Instruments has received finder funding from the British Ted no logy Group as part of 200% package put together by Bit Tyne and Wear County Constand Midland Bank.

Mikro will manufacture 1 negotine for industrial control equipment veloped at the Microbiomora Applications Research Levil

Applications Research lasting a Newcastle-upon-Type.

Plant to close

BURROUGHS bas announced that it is closing down in print circuit board manufacturing for at Cramlington, Northumbrial, currently employing 59 peak. Plans by Burroughs to proik 2,000 jobs there when it open the plant in 1971 acts materialised.

CDC sell-off

CONTROL DATA has polision of the computer services burn business in the UK with the sird business in the UK with the sit of its Call Plus interests to Dussin. Thorn EMI's bureau substanted in the second Change of direction at 100,000 robots

INDUSTRIAL robot shipmen in Japan passed \$427 milks e 1981, with over 100,000 was shipped. By 1985 the value is pected to reach \$1,000 milion with exports accounting for

around 8% of the total. Sperry setback

YEAR-end results for Sperry Co poration show a drop of 28.752 income for the fiscal year edd. March 1982. Net income v. down to \$222 million to revent of \$5,571 million, compared with income of \$311 million on \$5,52 million revenue for the project year. Revenue of the Sperry Utvac computer operation was en 5% with orders down 1% for the year, and 3% in the last quarter.

Approvals Board

Thursday

May 13, 1982

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THE British Approvals Board for Telecommunications, which will test devices to be attached to the telephone network against suadards from the British Sundards Institution, is to be incorporated as self-financing non-profit wholf-owned subsidiary of the British Electrotechnical Approvals Board

Xerox Smalltalk 'will sweep the software field'

by Donald Kennett

XEROX'S Etheroet local network
may be a commercial failure, but
its Smalltalk operating system will
sweep the field, according to US
market researcher Michael Killen,
market researcher Michae

Strategic attracted widespread attention last November when it published a report saying that Etheroet could easily bring about Kerox's downfall. Last week, president of Strategic Inc.
"Most people think personal computers are going to adopt Unix exclusively," Killen said. "We believe that just as Unix comes on the Killen followed up this by suggesting that the Xerox Star executive workstation would fail to repay its scene Smalltalk is going to take off." Smalltalk is a "software envidevelopment costs. US companies were not ready to spend \$15,000 on a Star and

off." Smalltalk is a "software drawn oament" developed by Xerox, and Killen calls it "an incredible contribution to the industry."

He predicts that Digital Research's CP/M and Weatern with the predicts with the predicts of the contribution of th \$30,000 on a laser printer to make people like him more effective, Killen said. The window of opportunity was closing for the Star, because other companies were rac-ing to build Star-like devices at half the price. Electric's Unix will both peak by 1985, with 1.5 million and 500,000 installations respectively. But by that time Smalltalk would have

Reverting to Etheroet, Killen said It would be a commercial failure because there would be no market left for it between the higher performance broadband networks, which could also carry voice and video traffic, and lower performance microcomputer networks which were much cheaper.



NAS beats IBM with 20 million instructions a second machine

National Advanced Systems joins Amdahl and ICL with a machine in the 20 million instructions a second class, and Amdahl is offering aupport on its older machines for IBM's MVS/XA

NAS has extended ita AS9000 machines with two new Hitachi-built processors, the AS9060 and AS9080, both based oo Hitachi's M280H. The AS9060 is a uniprocessor with performance between 20% and 40% greater than the AS9000U, or 11 to about 12.5

mips.
The AS9080 is a dual processor version of the M280 and offers between 18 and 20 mips, depending on the application

1BM's top performance machine is the 3081K, rated at about 14 mips. Amdahl, although it has yet to start deliveries, has two products, a 12 to 16 mips uniprocessor, the 58/60, and the dual version 58/80 rated at about 25 mips, built in collaboration with Fujitsu.

by Kevan Pearson

IBM is being left behind in the performance stakes by its plug-compatible rivals. This week

New York Pearson

Series (see back page) based on Fujitsu's M380. The Atlas 10 is rated at about 16 mips, and the Atlas 25, equivalent to Fujitsu's Atlas 25, equivalent to Fujitsu's dual processor M382, has perform-

ance of up to 25 mips. 1BM's projected H-series (308X) will take it up to these levels of performance, and it seems likely that IBM will have to launch

Amdahl will support MVS/XA IBM's operating regime for it 308X series computers, on its older 470 V7 and V8 machines.

comparable 3033 series machines. The new product, the 470/XA will extend the usable life of the 470 series beyond that of the 3033.

IBM does not support it on its

The move will delay pressure or mdahl to introduce a product to compete with the 3083 series, since the power of the V7 and V8 are

roughly equivalent. The system will cost abo 30,000 and Amdahi expects to start deliveries in the second quarter of 1983, about three months after IBM starts delivering

Computer

chieved two million installations.

Digital Equipment and Hewlett-Packard about a standardised ver-tion of Smalltalk, and hopes to be

ready to supply licences to all com-

Other companies, including IBM

by Boris Sedacca IBM has confirmed that its Per-

1BM is actively discouraging the UK market for its Personal Com-puter, according to Suman Gamb-

hir, European product marketing manager for plug-compatible peri-pheral manufacturer Storage "IBM has underestimated the

effect of its name on a product. It has internal orders alone for 15,000 to 20,000 machines which

"If you were to bring a machine in from the US and to ask IBM to install it, IBM would refuse support, even though it is a simple electrical cycle conversion," be

'No Personal | US networks company sets plans for UK' up in Europe

WITH the European market for mainframe to mainframe networks sonal Computer will appear later rather than sooner in the UK. An IBM spokeaman said the company still had no plans to introduce it to the UK market.

US order backlogs for the machine are estimated to be some 40,000.

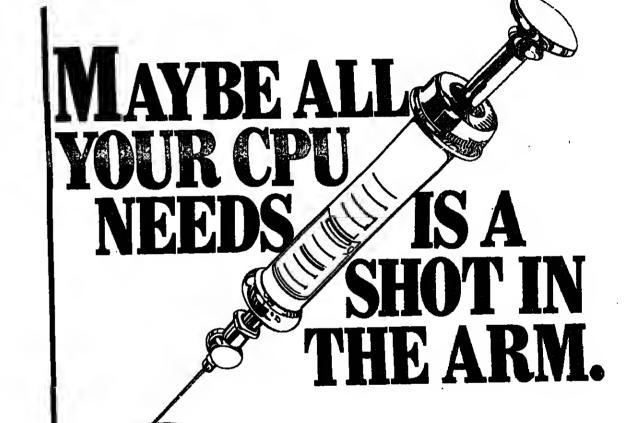
The new company, NCS, takes over from current distributor Tesdata. Martin Waldron, Buropean

The new company, NCS, takes over from current distributor Teadata. Martin Waldron, Buropean marketing manager of NCS, said the market would be better served distributors are new 18 of the directly. There are now 18 of the mainframe Hyperchannels working in Europe, six of them in the UK. There are about 150 users worldwide.

Tesdata staff associated with Hyperchannel, including sales and support operations, have moved from Tesdata to NCS, and will continue to operate out of Tesdata House, for the immediate future.

The move was also prompted by the new products which Network Systems has in the pipeline.





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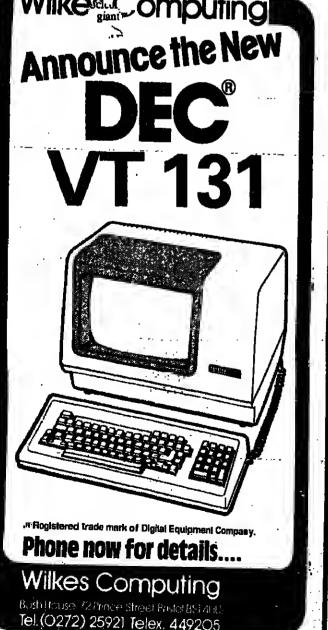
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UK companies make push on to Continent

A MAJOR push into Continental Europe by 13 UK companies had its send off in Brussels last week at Compec Europe, sponsored by Computer Weekly.

The 13, ranging from employment consultants to software and systems houses to microcomputer manufacturers were taking part in a joint venture backed by the Business Equipment Trade Associa-tion, Beta, and the British Overacaa Trade Board.

"Recherchona Agent", literally
"Looking for agents", was on each
the companies' stands. Many of
them were st Compec Europe for the first time, using the exhibition as a way of feeling out the market for their services or products, as well as looking for potential agents and distributors.

Participation by the companies was part-financed by the BOTB, and organised by Beta.

Some of the companies, in only the second or third year of operation, would not have made the exbition without the assistance of BOTB/Beta joint venture.

It was the second such venture since Compec thok over the Brus-sels exhibition in 1977. The first took place in 1980, but last year there was not sufficient interest by potential exhibitors to qualify for

US house

moves into

graphics

in UK

IN an effort to capture a larger ahare of the growing business graphics market, US software house Jotegrated Software Systems Corp has set up a UK subsidiary.

Placing emphssis nn the device-independence nf its software,

ISSCO has announced the latest release of its three-dimensional

drawing package. Called DISSPLA, is standard features

include rotation, shading and

polygon-fill.
According to Mel Grafner, vice-

president of marketing at ISSCO

he phrase "device independent"

does not only mean that the soft-ware will run on a variety of

ability of the software to under-

stand which output device is being

form of data output accordingly -

HARDWARE

MULTI-FERMINAL LO 16 VOUS MULTI-PROCESSING TO 1 PROCESSORS

WINCHESTER DISC TO 108 MB WITH SECURITY TAPE

Device independence is the

used, and to be able to modify the

for example, to change the drawing from colour to black and white or produce size reductions automasically."

In the computer, the system machine requirement, the system is not cheap, but Grainer feels the price is more than justified.

"Many companies have already

Xerox laser printer, pen-plotters, he said.

y Maggie McLening

in the first half-day the company received enough serious interest in its products to justify its presence. Tamsys had a variety of equipment and systems on show, including Extel's Hi-net local area network, and a manufacturing control program which is built around the MDBS relational database for

Tamsys uses both products in its own development work. "We have been using MDBS for several months," says Bowe. "It's very powerful, and has cut our software evelopment time by about 45%."

David Fear, marketing director of British micro maker Comart and former international marketing director of Prime Computer, said his company had made some "very good contacts" at the show.

Fear joined Comart in January to provide international sales expertise for Comart's push into Europe. Compec Europe is just one aspect of the company's

strategy to tap the market.

A few of the companies, like
Dicoll Electronics of Basingstoke and Plessey Microsystema, already have Belgian distributors. Their presence was esaentially to introduce oew developments and to

Accumulated Pressure

A shree-dimensional drawing produced by ISSCO's DISSPLA package

graphics display terminals and Computer Output to Microfilm (COM) systems.

Software entry price is £13,800, nsing to over £25,000. With a 32-



FEAR . . . "Very good contacts at the show". With him (left) at Compec Europe is John Lamb, marketing director of Comart.

Micros out in force at exhibition

vour st Compec Europe, but most were shown by local distributors rather than the manufacturers.

The British flag was flown by Comart, Dicoll Electronics and

Tamsys.

County Computers, of Worcester, showed what is effectively a repackaged Apple II called Ac-

Microcomputerland seems to have attred a trend with its unofficial importation of IBM's micro. A Dutch company called Vollwood

marked by Shrd Computer Systems' European distributor Egemin, which showed most of the Sord range, except the 16-bit M416.

claim. It is based on a Apple II board, with an integral hard disc system, and an extensively redesigned bux and keyboard.

The IBM Personal Computer was also there, but not with IBM.

Microcomputerland seems to have

Computers has now followed suit and is marketing the machine in Holland and the Benelux countries.

The Japanese presence was marked by Snrd Computer Systems' Furguean distributor

Long-term future for bubble-based systems

THERE is still life in bubble memories, in spite of the withdrawal of several big name manufacturers last year.

Discourse Planning last war when Tevas

Microsystems ahowed a 24 Mhyte mass memory system, based on one Mbyte bubble memory chips.

DISSPLA can be inserted into

John Millard, managing director

of the UK operation, is adament

that he does oot intend to get involved in the CAD/CAM mar-

ket, although it is possible to use

time sharing service, and Shell has it installed in-house.

user programs to link with packages written in Fortran, Cobol, Al-

gol and APL.

production of bubbles

Now the only mainline manufacturers still involved are Motorola and Intel. Plessey, collapsing last yesr when Texas Instruments, National Semiconductor and Rockwell all anfuture for bubble-based systems in nounced that they were stopping replacing hard disc systems.

Geisco finance package for IBM equipment

by Maggie McLening

AN in-house financial modelling system for IBM and plug-compati-ble equipment has been launched by time-sbaring bureau Geisco. A version for the IBM Personal Computer is expected to follow.

The lauoch is in line with the trend for bureaux to widen the scope of their servicea. It follows a prediction last year by Gregory Liemandt, preaident of Geiaco, that by 1985 90% of the company's reveoue would come from this type of service, rather than it traditime sharing.

He also said that Geisco had set target to triple current revenues CPL-Tactix system is the first of a eries of packages aimed at achiev-

The new package, called CPL-Tactix, was originally developed by the Swedish software house Mercur Planeringssprak. It is a

table database, similar to a greatly expanded version of VisiCalc. Any Fortran-readable file is formatted into a matrix with a maximum size of 10,000 items. It can

BOLINGBROKE & Wenley, in Chelmsford-based departmentatore bas taken delivery of the line be linked with up to 500 other tables in a single library, and with up to six other libraries. KPG-Store system from Solitain-One of the most important fea-KPG. It provides sales ledger, [12] tures of the system, apart from its chase control and departmental transfer that set-handling abilities, is the option ports. The £27,500 order is based on the system. oo a 128K Data General Cali

of colour graphica and comprehensive screen handling if used with an IBM 3270 interface.

Commercial release of the product to run under MVS or CEM/CMS operation ayatema is bas installed a £125,000 Calcul-IGS 500 computer-aided delip-and drafting system to be used in producing deaign schemes and working drawings. It will also be linked to the firm's existing Systime VAX 11/750 to transfer

Available both as an in-house system nr on the time sharing bureau, CPL-Tactix costs £11,000 for a complete module including aupport and software updates. Geisco already has four time sharing customers in the UK, with the first US client aet in install it in

£90 million Videotex order by Jack Gee

FRANCE has won its biggest exmany companies have already sutomatically."

Data may be input from files, through the keyboard, or from files, through the loss of the files of the US is supposed to be in the US of the pinch of the US of the files of base services over the next ten

The order is a follow-up to last Matra and Tymshare for delivery of 100,000 terminals.

APPLIED Communications has won its first major UK bening contract with a deal to sipply is online electronic funds aystem to Bankers Automate. Clearing Services. The system should provide both shorter response times and additional facili-The new Tymshare order is a major success for Matra's chairman, Jean-Luc Lagardere. He regards the US as the launching pad for an attack by his company nn II technology. the international videotex market. II technology.

market survey company A. C. There are currently only nine invallations in the UK. Each of the major supermarket chains has eac, with Key Markets leading the systems operated by retailers. But a report* from the Distributive Trade Economic De-Nielsen says that if the US trend towards the new PoS technology is followed, up to 50 grocery outlets will be equipped by the end of members to be using laser acanners by the end of the decade. The EDC maintains that, for the Tesco plans to have a total of 15 stores operating PoS installations

SALESBRE Bar code scanning for

Ferranti fla

oil rig deal

FERRANTI has wen a course from Conoco for a £1 million 12 computer system to adjust he movement and anchor cisk is sion on the world's lirst teasest oil production platform

oil production platform.
The system will take account

loading and weather conditions keeping it in its proper position Hutton North Sea oilfield In

sists of two Ferranti Argus MC

minis with telemetry usin, & drives and other peripherals.

SATISFACTION with the Logic

Context teletext system it intule

in 1980 was an important letter a inducing the Austrian broth

casting organisation ORF to the a £750,000 order with Logic for

computer-based digitt plan; library with library managers facilities. The system is belown

be the largest of its kind and the

first to use the new laterated digital television standard.

ICL has won a £250,000 order for

tag readers and floppy dis:

controllers to be installed in the the branches of Burtons, the tallen, n. France. One or two ICL 9511 to

mioals and a controller will be installed in each branch to del

with sales transactions and soi

transmitted to Burtons mainfere

GKN Technology has bought ce

first implementation of the lim Datavision Euclid computer side

design and manufacturing upon
to be installed oo a Digital kipment VAX in the UK. Tempor
is marketed jointly by DEC x.
Matra throughout Europe, GV
is installing it on a VAX 119

and will use it for a range of have

tions from drafting 10 sold modelling in conjunction with a

20th system

Graphics link-up

INTERNATIONAL architectura

and building firm JT Design Build bas installed a £125,000 Calcon?

graphics and data files for quantity estimating and technical cake

Funds transfer

in Paris overnight.

CAD debut

Tailor-made

Picture library

Laser scanning requires all

equipment incorporating laser scanning techniques, according to

field with three.

by Aodrew Thomas

BY the end of the decade, at least 1000 UK retail outless will be using electronic point of sale using electronic point electronic point electronic point electronic poi

1,000 UK retail outlets

the Article Number Association as the central UK clearing house for data collected through PoS

velopment Committee (EDC) predicts that the magic 1,000 mark will be reached nearer 1985 than 1990. It says that Spar, the group of small independent supermar-kets, expects at least 1,000 of its

najority of UK shopkeepers, their first encounter with information described in order that the product may be identified by the hardware at the checkott. Nielsen estimates that over 70% of goods sold through supermarkets

The NEDO report calls on the government to give the distribulve trades more belp in the form

of additional funds "to encourage more widespread introduction of new technology."

One of the potential problems highlighted in the report is the education of the general public in order that they both understand and accept the reasons behind the disappearance of price taga on

In the US, where almost 5,000 aupermarkets are using PoS laser scanning, retailers are only now beginning to discontinue item pricing after five years use of the equipment. There has been a fierce reaistance from consumer groups, who insist that it is vita that shoppers can price their pur-chases as they go into the trolley.



User wins Burroughs damages

by Howard Karten ANOTHER small business com-puter user has won a legal suit against Burroughs in the US. The case, involving a B800, comes on Texas-based Nelson Speciality Company, which won its case but was awarded no monetary

damages. Some 160 lawsuits involving Burroughs small business systems, mainly the B80 and B800, are outstanding in the US.

In the latest case, Century Automative Machines, a Twin Falls Idaho B800 user, had aued for \$335,000 in actual damages and

\$335,000 in actual damages and \$500,000 in punitive damages. The jury in Idaho found for Century, awarding \$47,200.

Thomas Stephan, Century's counsel, indicated that he might appeal against the award on the grounds that the judge rejected a plea for punitive damages. plea for punitive damages.

New Hampshire attorne Thomas Christo, who has been co-ordinating a number of lawsuits against Burroughs, said the com-pany's failure to attempt out of court settlements was "a short sighted, dumb outlook".

'Non-stop' **US** legal battle

court, alleging that Stratus is using false advertising to knock the com-

Stratus offers a hardware-based plication development time and lower operating system overbead without the need for complex error detection and recovery software is

growth by adding "processing medules" up to a maximum of 32 to support up to 2,000 terminals, against the "traditional upgrade approach" of removing older processors and replacing them with newer ooes.

Stratus, formed to 1980, intro-duced its first product late last Hanover Fair.

Agency offers DP 'temps'

NON-STOP", or resilient computers have become the focus of a legal battle in the US as companies prepare for the expected rapid growth in the market.

The company which COMPUTER staff looking for The company which pioneered non-stop computing, Tandem, has taken a newcomer, Stratus, to setting up a new division to handle

division claims to be able to recruit any staff required by its clients solution to non-stop computing thich it claims is superior to Tandem's NonStop. Reduced apminimum of three years' computer experience from its contract staff to provide the level of expertise demanded by its clients.

employed, nr work as salaried staff for SCR.

The division will work from SCR's existing offices in Londoo, Manchester, Birmiogham, Brussela and Amsterdam, and plans to move into the international arena in the near future, after building a solid base in the UK and Europe.

A spokesman for the division said: "There's a much better seryear. The Stratus will be marketed in Europe by Olivetti, which vice that can be offered to both clients and contractors. We intend to offer that service." demonstrated the system at the for rent or sale ol mini computer systems familiton Rentals Limited Hamilton House North Circular Road London NW107UB

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can grow easily with your business.

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by Maggie McLening

MICRO NEWS Half height floppies

TEKDATA Electronics, UK agent for Teac, will stock half height 514-inch floppy drives in production quantities from July The two Teae products, FD-55E and FD-55F, give half and one Mbyte capacities respectively in half the space of standard floppies.

Intel modules

HARDWARE and software mudules for Intel's System 86/330 are available off-the shelf from the distribution division of MEDL to Lincoln. This system can take up to three loosely coupled intelligent boards and includes RAM and fast

Magic order

1R1SH computer and automation systems supplier Mentee Interna-tional of Dublin has plumped for SPL's RTL/2 for real time projects. The SPL micro development package based around the Magic anguage will be used exclusively for such software development, says mauaging director Mike



Multi-company co-ops in bid to cut R&D costs

search and development costs and valuable manpower resources is proving a putent force for bringing about collaboration between US electrooics and computer firms. Two multi-company ventures first proposed last year are now un-derway and look certsin to produce results.

First off the mark is a research operative under the auspices of he US Semiconductor Industry

First year funding for the project will be \$6 million, and it will start with 13 participating companies. The Semiconductor Research Co-operative is designed to provide contract support to US universities for long-term senuconductor research projects. It will be a non-profit organisa-

tion and, once more companies are signed up, is expected to reach a \$25 million annual budget. Manpower shortages and the growing cost of semiconductor R&D are the main motivatiums behind the venture, says Intel's

Robert Noyce, chairman of the

It is hoped that support of ge-neric research will increase facilities for more students while climinating duplication of R&D within industry.
Funding for SRC will come from parucipants according to their saductors, Noyce says, add-

ing that no one company will put The topics the co-operative to be looking at to develop a key up more than 10% of SRC's funds. SRC does not want to be derange research strategy indi-packaging alternatives for VIV lithographic systems; semicond pendent on o few sources of finances only. Noyce explains. In return for putting up money, the companies will receive licences for tor materials; chip reliability of CAD techniques. Io the starz term it will be looking at the and effects of IC defect and any patents obtained by the re-

Although SRC has been set up

ss an answer to the US semicon-

ductor industry's foreign competi-

tion, particularly from Japan, its charter provides for membership

But the terms of such mein-

bership, which decound that all other SRC members have equal

rights to participate in similar co-

operative programmes in the other

countries, are thought unlikely to

by non-US cumpanies.

oring many takers.

While the SRC is getting act a second venture, Control Drai Microelectronics and Conce Technology Enterprise (MCE): has tu establish its financit el organisational structure. Ire forces made up of representatended last month's meeting has been set up to formulae &

grander companies taking reinclude large producers and ten IBM, DEC, Honeywell, Motori, Intel, NatSemi and Burought

ages for European distribution, ur for sale in the UK. Differences in accounting and laogusge betweeo European countries and the US mean major amendments to software, often involving information which is difficult to obtain outside the country prospects for gallium and vanies such as The Office Manager (TOM) which provides software for Wang machines, tackle the problem by appointing distributors based in the countries, making them responsible for conversion of the US product and for the subsc-

NOT content with exporting its nauve software, the US is looking

to the British market to find pack-

In secont months another trend In secont months another the has appeared: that of buying soft-ware companies outlight to obtain exclusive rights to their products, and with the spin-off that they will

US firms seek

for takeover

British products

continue to write software that the US parent can market in Europe.
The recent acquisition of CSA Microsystems of Gerrards Cross by software distributor Peachtree, now owned by Management Sciences America, is a prime example. CSA Microsystems accounting packages written in CIS Cobol, which Peachtree wanted both to complement its own MBasic programs and ss am entree into a wider commercial

Although Peachtree denies that 1.SA Microsystems will now be witing software to older, manag-ing director John Hales said that

AXTON Software Publishing's cond-born, an electronic eard in-der system for microcomputers,

may be the company's passport to microxional sales.

I aunched in the US at the end of Match, where, according to Caxton director Dave Tebbutt, it aroused considerable intents, it

Cation director Dave Tebbutt, it aroused considerable interest, Cardbox is to be listed by Hewlett-Packsrd under its HP Plus scheme. HP Plus is intended to encourage third-party software appliers by including their products in a list of "referenced software", effectively region a Hegi-

ware", effectively putting a Hew-htt-Packard "seal of approval" on

the package, and giving the supplier the benefits of a sales

Written by Martin Kochanski of

Business Simulations, a firm of management consultants, Cardbox

s aimed at the non-computer user

or want to know about program-

ming. All commands are in English and abbrevistions are given

however, is only one side of the coin; variations in distribution rights also play a large part in making UK-produced software look attractive.

Problems in acquiring rights in

fluence" over what is produced.

the US do not exist over here, according to Patrick Sbannon of Softmatics Corp, a software distributor based in Massachusetts which is sbopping in the UK for IBM-compatible products, with an initial budget of £100,000. "In the States it is almost impos-

sible to get exclusive rights to anything, because of the differing laws in each state," he said. "The in each state," he said. "The beauty of British software is that you can buy it outright." California-based Ashton-Tate, a

division of Software Plus, has a large budget of about £500,000 and a wider brief, covering any

"We are looking for any kind o software that is unique and ex-portable," explained George Tate. president of Ashton-Tale. "The now coming from Japan, Germany and France, but the language problems are much greater."

According to Tate, the company is covering all its optimus by also husking for partners to assist in solving language problems, isther like the method sdopted by TOM. He is also keeping his options open on the channels of contact.

Caxton's card index

gets HP Plus backing



I. P. Sharp is intent on winning over the DPM

AFTER years of skirmishing, it looks as if the hatchet may soon be buried by DP departments and APL suppliers, according to Fred Perkins, director of European operations for I.P. Sharp Asso-

Perkins claims that I.P. Sharp is now talking to the DPM, rather than the erstwhile end-user. The company is insent on breaking through development restrictions traditionally imposed by the DP department.

want to run a nice smooth operation by controlling the users, or preferably with no users at all," he

APL is now being forced on them by situations such as the one that exists at a large pharmaceuu-cal company with in-house ICL equipment. The DP department. now also houses an IBM 4341 which is run exclusively by the

APL is because the majority of users never sec any APL code and are probably unaware that it exists

downfall came because they trice to be all things to all men. Custom business and then might well go on

to micros," explained Perkins.
"I.P. Sharp started off with very little in the way of packages, but started writing in APL to allow customers to change systems a

Sharp's time sharing service have now gone in-house, including Rank Xerox, Citibank, Amdahl and the Wellcome Foundation. Philips has also taken APL in provided with a bridge into an IMS database.

Micro APL is another pie is which I.P. Sharp has a finger firmly planted, but Perkins does terface. 1.P. Sharp now puts em- mented on a 10 cent piece of

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NatSemi tops Sperry's 'quality chips' league

FOLLOWING hard on reports same period showed a drop from that US semiconductor compothat US semiconductor compo-nents now rival Japanese parts for quality, National Semiconductor has been placed top of the league for supplying quality devices to computer manufacturer Sperry Univac.

Sperry, in the US, tests samples from each incoming lot and regularly evaluates its nine domestic US and international suppliers. Criteria for evaluotion are electrical and mechanical defects in incoming devices and lot rejection

"NatSemi was well ahead of our other suppliers in every area evaluated," says Sperry's US pro-duct integrity manager Duane

The quality of semiconductor components shows a general improvement average over all suppliers. Sperry's test records inlicate a fall lo electrical defect rstes from 7,000 defective parts per million incoming units in 1978 (all suppliers combined) to 2,800

Other large users of senion are seeing the same son dis-provement in device quality I: example Control Data repart neceptance currently running.

But there is still a perceived ference between Japanese and I quality in the minds of the box public, and the US semicended manufacturers - who regard to quality gap as a thing of the pur are struggling to correct put

manufacturers in co-operation tween buyers and suppliers. U. industry is unable to match its feedback achieved by the venual. integrated Japanese competition

As if to confirm NatSem's in proving quality performance it. and Tucson have been re-centifed by the US Defence Department NatSemi's performance over the and it is due back on the milium qualified parts list this month.

Apple Pi for industry

FOR those wanting to use the familiar Apple II personal computer in harsh industrial research and factory covironments, a repackaged version is available from Newbury-based MC Computers.

Called Apple Pi which can remain operator intervention in the number of the machine to a degree pre-programmed by the user. He computer and disc unit, with a computer and disc unit, wi

Newbury-based MC Computers.
Called Apple Pi, the system is made up of a repackaged Apple and floppy disc unit in a sealed machine out of the way of dirt, cations on a normal Apple II in the metal enclosure to keep the clude the ability to

out of harm's way.

Advantages elaimed by MC
Computers for the machine in electrical noise and vibration.

User-definable push buttons are provided on the standard version

cations on a normal Application laboratory, then transfer her directly to the machine in the process room or on the shop feet.

Ford sets up IC centre

US CAR giant Ford Motor Com- in demand if a general appart

signers and support personnes are

US CAR giant Ford Motor Company has set up a subsidiary to design integrated circuits for the company's aerospace and automotive products. Ford Microelectronics will begin design work towards the end of this year, with a design staff of between 70 and 100.

A projected high demand for computer and general electronics IGs, rather than the low volume products needed for Ford's automotive and other applications, lies behind the company's move.

It does not want to get left short of supplies at a time when IC design on a large scale than the low points and developments of companies and support personnel are design on a large scale than the low points and developments of companies and support personnel are design on a large scale than the low points and developments of companies and support personnel are design on a large scale than the low volume products needed for Ford's automotive and other applications, lies behind the company's move.

It does not want to get left short of supplies at a time when IC design on a large scale than the low volume along with greater availability of along w

full explanations are given the three directors of Caxton, dozens of copies were sold on the Osborne 1 computer prior to the US launch, and Caxton 1s oow talking to six ORMs and main distributors there. Small-bank system Harris OS switch

information such as contact names and addresses, press-cuttiogs, or product details, but doesn't need or want to know about product and to know about product details, but doesn't need or want to know about product details, but doesn't need or want to know about product details, but doesn't need or want to know about product details.

KOCHANSKI ...

selected heading," pointed out Kochanski, "You can also display and print information in lots of

CP/M operating system.

According to Bill Yarrow, one of

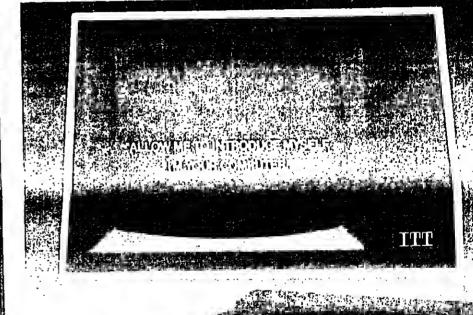
BANKING system specialist Arbat has introduced a low-cost minicomputer system for banks with less than 30 staff.

Costing from under £50,000, the rystem is based on Arbat's "\$10 million" ICP award-winning ABS banking system, and handles a wide range of applications including general ledger, turoover, interest accruals, foreign exchange and loans and deposits.

A MAJOR change of operating system has been announced by the information Systems International Division of super-minicomputer manufacturer Harris Corporation.

Based on the existing Vulcan operating systems, VOS will include enhancements auch as additional support for Pascal, Fortran 77 and Cobol 74. Available free to current users without source code, it coats 62,800 with source code.

it costs £2,000 with source code.





you. But unless you've got the best terminal, you'll never be able to find out.

With an ITT VDU however, you'll instantly be able to find out what your computer is thinking.

The crisp, clear display gives you instant access to all the data you need.

And because all three models in the ITT to DU for your computer it interest models in the ITT ange are microprocessor based, they're versatile enough for any number of different requirements.

For example, you get a line drawing character set so you arm create but charls, forms and graphs.

set so you can create bar charls, forms and graphs.

you also get a status line which reminds you of how the terminal is operating.

And of course, you also have the facility to make corrections, because we all make mistakes. And a choice of either character or block mode, so

you can key directly into the computer, or prepare data on the screen to your satisfaction and send it as a block. Something else worth remembering is the lad that ITT VDUs can store up to 7 pages or 168 lines of data.

Despite this sophistication however they re all

extremely easy to use. The ITT 3241, 3242 and 3244 are designed to work

with almost any computer on the market. And the ITT 3243 has been expressly designed for

use with TTT's 6100 switching system.

All these models can be teamed up with TTT's compact advanced dataprinters.

And they reall backed up by the nationwide sales and service succept at a ITT Business Systems. Europe's largest telecommunications company.

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send off for more information.



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្នុំ ក្រមស្រែលក្នុងស្រែន

On June 17 Computer Weekly and Barclays
Bank sre holding a financing conference
aimed at helping those seeking finance for
the first time. This is the first of a series of

UK start-up challenges office automation giants

"GETTING it together is getting it right - right backing, right or-ganisation and most of all the right products," says Scribe Computer

managing director Phil Collyns.

Last December, Collyns and fellow director Raiyo Shroff bade farewell to the safety of a regular monthly salary, the comforts and support of the big company orga-misation and went out on their own to found Scribe Computer,

The opportunity Collyns saw lay partly in the proliferation of computer and word processing systems those systems were being presented to potential users.

To launch a piece of hardware into competition with the likes of IBM and Xerox, you've gor to be very foolhardy or you've got to get closer to the user requirement— which is for a tool to do a job, not a piece of plastic-bound electronics draped in fancy buzz-worda" says Collyns. Both directors had direct per-

sonal experience of the office auto-mation industry at a senior level, Collyns in Software Sciences and Shroff st IBM. Collyns says that

Aithough Collyns had been involved in previous financings, his first phone call to his own bank manager at Lloyds Bank in Ken-singtoo High Street did the trick.

had kept fairly brief, and within a week had recommended us for the full £75,000 government guaranteed loan scheme.

Collyns concedes that the scheme is expensive - the loan is at bank rate plus a 3% surcharge to the government — but says that it is worth the expense not to have to

put up guarantees on home about Scribe is that all the tech nology is British: it includes basic 8-bit micro, followed by a 16 bit machine complete with all the necessary interfaces to connect the Scribe equipment to other office devices, including mainframes. Collyns says that when he and

Shroff worked out the strategy Scribe they had to start with t most advanced office automati announcements then current. This meant they had to offer an in

Anything else would simply have left them in the same position as so many other vendors, offering There was no way we could atart like that, we'd have been out of the race before we even got into it,"

"Having designed the worksta-tion and specified the interconoecting devices we needed, we were able to find all the electronica hardware required in the UK, at a



Collyns goes on to point out a this approach gave then t to high level of control over their product line, as well as fletchin reacting to changes in the nology and to the marketplus.

"Had we adopted to the control over their product line, as well as fletching."

with anything we could ju

"Had we adopted the coare tional OEM or distribution to proach, using another companie equipment, we would have been trapped by advanting test nology." he saw "The approaching it, we have got un of-the-art technology into our po-duct, from suppliers who are at an-hour away by car, not on the other side of the planet.

"By the third quarter of the year we will be introducing a office octwork based on non-case. sive programmable rings, and a the necessary switching equipment to connect up the Scribe works. tions to other information man sors in the office."

Scribe has already been select keting its basic configuration at Collyns describes the respect to

either 8 hours or 24 hours, depending upon look Once on site, repair efforts will continue unit. rupted until your system is fully operational ::

Even if your system only consists of a Digital C.

And to make the fastest service even fisher! simple telephone link with some systems cane. our engineers to begin to analyse the compart problem instantly by remote diagnosis.

DECservice. Digital engineers make regula

ex-Telex services company of 15 mooths to secure, and there pany called Scottish Allied Inves-

that the first strempt at a buy-out

regotiations before a final price of

\$1,050,000 was agreed.

puter Systems UK (GCS) a controlling stake in their own com-GCS, a former subsidiary of

Telex Corp, provides a range of computer peripheral, software and maintenance engineering services.
The company currently has a turnover of about £4 million, which managing director Nick Swallow reckons will soon reach £5

the company for the past ten years, and who led the bid to make GCS an independent UK company, says that the deal was no walkover for cost of £67,000. Scottish Allied Investors also

Management buys control of

put up £245,000 in the form of was wrecked by exchange rate secured loan stock at 15%. A price agreed with Telex fell Swallow says that he and the management team had run the with the pound, by 30%, which company for so long, with an unmeant that the cost to the UK usually high degree of indepen-dence, that the feeling for "UDI" management soared by 30%. Having overcome that hiccup, it took

became very strong. by Telex. We made the first ap-

a free mainlenance contract quotation.

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The first instalment, \$684,500 proach."

Swallow also observes that there balance is due over the next two years. To raise the money his managers might not have got along, could have made an offer

Reading RG2 OTP

in the cold. We had always been cutting off from the parental pur-sestrings didn't arise either. And

they were turned down by nobody there was a real problem finding the right partoers. "We dido't want someone who would ist stick the money in and maybe partner who would help the company even to the point of partici-

SWALLOW . . . problem in finding the right partners.

Although GCS will retain exclusive agencies to handle Telex equipment, Swallow said that the new relationship with Telex would allow the company to expand geographically, particularly into

Swallow observed that for any but the smallest companies the UK parketplace was too small. "It would cost a fortune to start from scratch," he says, "but we are al-ready set up with 120 engineers and we have signed up our first

converters, and into vertical markets. He sava there is no point in roing into markets where everyone else is fighting for market share.

GCS will be run as three separate profit centres, and in tandem with his earlier comment Swallow noted that the industry as a whole is not making enuugi

position, and it Swallow reaches his ambition this year a further 20 awanow hopes to expand the company's computer business, workforce.

Sudden spurt doubles Lundy profits

WITH a sudden upswing OCR specialist Lundy Electronics and Systems, parent of UK-based Lumly Farrington, has announced \$1.4 million growth in sales for he first quarter of the year.

Bill Stom, company clairman me quarter last year.

Profits more than doubled from months to March 31 were 19.6 million, compared with 17.6 million for the same period

omething of a corporate revival.

OCR has for long been one of the Cinderellas of the industry, frequently predicted for glory as

ting data into computer systems, but somehow never making it to the input ball.

Lundy, which bought the assets of the old Parrington Corporation the early Seventies and added the Farrington page and tally roll readers to its product lines, never caught the market's imagination the way many had predicted.

However, last year the UK subsidiary of Lundy secured a record number of orders from organisations as diverse as Britannic In-surance and the Yorkshire Water Authority, as well as new orders

The sudden revival of interest in OCR, which has continued with fresh orders from bankers Hill Santoel, the Ford Motor Company and the Electricity Supply Board m Dublin confirms Stout a confidence that uoprovement in the third quarter will continue for the

If the trend continues at its cur reni pace Lundy could exceed \$30

Wall Street quarterlies strike a cheerful note

IN the last analysis, quarterly reults tend to give too short-term a view of a company's performance, but in the US they are the norm and Wall Street lain and rises with

nicely. It did not - there are too

many other gloomy indicators about in the US — but the news augurs well for the industry. Prime, in full recovery from the uncertainties of last year, has turned in first quarter sales of 21% up at \$103.2 million, compared with \$85 million for the same quarter that the same quarter tha

ter last year.

Profits at \$10.6 million were 25% up on the \$8.5 million of

Joe Henson, who took over as

DATA CABLING In-House and
LAN networks
Patch Panels
We install and

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Diego, which last year acquired the memory product division of Perkin-Elmer, converted a loss of \$213,000 at the three-quarter end last year, to a profit of \$1.3 million this year.

timistic about the remainder of the

year. He says the company has

demonstrated an ability to gener-Cipher Data Products of San

Sales for the company's third quarter just ended were \$17.2 million, a 300% gain on the same

Tandem, maker of the Non-Stop computer system, has experienced a massive rise in sales for the quarter, from \$47.4 million in the first quarter of 1981, to \$85.5 million for the first quarter of

The six-month period which ended for the company on March 31, 1982 showed a similar gate of 82%; with sales rising from \$88 million to \$160.2 million;

This sales revenue gain has been fully paralleled by a similar gain in profit. Profits for the half-year sound at \$11.1 million for the first six months of 1981.

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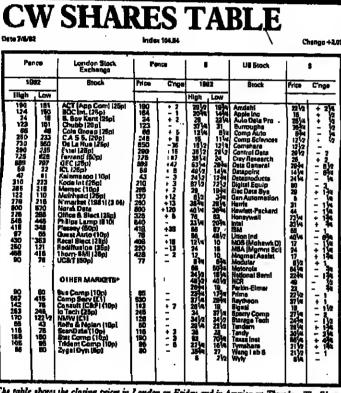
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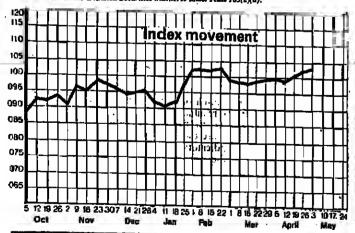
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The table shows the closing prices in London on Friday and in America on Thursday. The Sham Index is based on the prices of the UK companies in the table. Highs and Lows have been adjusted



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SYSTEMS THOUGHTS!

Where would we be without life's routines?

doesn't sound grand enough – what are we expecting it will bring us as benefits? My own list of expectations includes the following:

1 have either experienced these

A-A more consistent performance by the analyst from one task occasion to the next B-A more standardised form of

design and all the advantages that should follow from this. C- A better understanding of how the problem has been tackled by being able to trace the analysis and design thought processes of the project team.

I know of other claimed benefits, but these three will suffice to remind us that we are talking bere about the need for management control. It is hoped to achieve good results without suppressing the kind of personal qualities — skill, iotelligence, imagination, craft-knowledge — that might be thought to work better when the analyst is more free of day-to-day

With this last point in mind in particular let's take a look at the darker side of the three boped-for

"Consistency of performance" in practice means the lowest com-mon denominator and encourages mediocrity, thus reducing the chances of finding more creative solutions to problems. "Standard forms" concesis

oureaucratic overheads, documentation to be maintained, extra staffing, more specialisation, and

10 YEARS AGO

From Computer Weekly of May 11, 1972

TO expand sales and exports of its successful Boadicea software and systems, BOAC signed three shipments of Hewlett Packard's

major marketing and de-

velopment agreements with IBM,
Leasco and Eastern Airlines of
the US All schools and
colleges in the UK would have
free access to a new computer
education edvisory service set up

negative reactions myself or have heard them expressed directly by other practitioners. It is the ageold argument about routine being the enemy of man's spirit, or something of that kind. But when it comes down to an individual and his job there are very few who could honestly admit to welcoming a life of no routine at all.

else perhaps, does bring the kind of advantages A, B and C. Their darker sides A', B' and C' are also very real but an intelligent analyst bers who agree to adopt common

Much relies upon the actors being participants. Not only willing, but believing participants also

cedures of action (many to be

psychological health in this connection - the "assembly-line worker" syndrome - you may find you are not on very safe ground. A recent radio broadcast enabled Dr Donald Broadbent of the Department of Experimental Psychology to make the point that according to quite respectable research' short tasks repeated frestaffing, more specialisation, and so on.

C is a fallacy since as all who have used a methodology will than longer tasks repeated less often. There was an implication that

WHEN we look for a methodology for systems analysis and design work — a procedural plan is what we mean but it seems that that

Alwyn Jones is senior autor in Just damaging in itself.

I believe that a routine systems analysis, as in anything

The basic meaning of organisa-tion is that that it comprises mem-

will ensure that they don't overwhelm the benefits. The sharp point to my mind is that much relies upon the actors being willing participants. Not only willing but believing participants also.

When a method or a routine or a machine to work with or a form to fill in is imposed upon us without explanation or even the opportu-

ciency-creating ways. Slowness, errors, even accideots might be explained in this way.

So my parting message to any engaged in or contemplating the introduction of a shining new If you try to raise the question of methodology would be this. Enable the education of your analysts to work towards making them its main or at least its equal protagonists. If that proves imposs beware the consequences of occeding by enforcement. Postponement and a second try in six months might prove far

ness systems onalysis of City Univer-

sity in London, and octs as o consul-

nity to question it our inner resent-ment emerges in many ineffi-

HUMAN TOUCH

Ensuring power for the people

WE like to think of data as whatever it is that was recorded to show that an "event" has happened. The event may be that an individual's employment has termi-nated or he has worked 40 hours this week. In this concept it becomes possible to separate from hatever is recorded what we call adicative data apart from the ac-

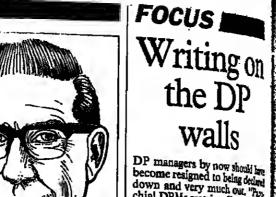
The indicative data shows what the actual data is and, for our payroll example, which employee it spplies to. We can call the balance of what is recorded actual data for want of a better name.

For the termination example the leaving data is implied by the indi-cauve data and therefore not strictly speaking necessary. That the fact of the implication of leav-ing is in the indicative data will be clear if it is realised that the indicative could have meant "employment continuity" (started, sus-pended, stopped) with something other than an "S" in each case as actual data. The 40 hours is a much more normal case of how we

Now data firstly occurs in the real world outside of any compu-ter. We have been inclined to the view that all data occurs in the human brain, but that requires some other word to be found for the signals in a computerised

Today bumans have to initiate the recording process and on first occurrence the method used is still mostly pencil and paper. Not quite the forefront of information technology the computer is supposed

Going back to what we call data, will be realised that the indicative data is much more predictable than the actual data. For one thing the indicative data has to be acceptable to the validations of the computer system. As far as the



Cliff Dilloway is on independent consultant specialising in accounting oftware, taxation and payroll.

imputer is concerned the only things that can happen are those where the indicative data is able to pass validation checks. That brings us to the turnround document and the theme of this column. The computer can produce a document on which the human may record the data when it occurs in his or her brain. The computer prints out the predictable indica-uve part while the human supplies the actual data when it occurs. A tick in a box will often suffice and

be a lot more accurate as a result. For payroll time recording sbeets produced by the computer are often used. The bours, etc, are written on the sbeets which are then used for computer input. The computer displays a layout similar to the turnround document in the same employee sequence and the

data is keyed in. The same principle can be fol-lowed even if no written record exists prior to computer entry al-though we have doubts about the auditability of such a system.

It should always be possible to check back to find the authority for the computer entry. The manual recording of data and its formal authorisation may be cumpersome but it does ensure that humans remain in control.

IT'S ULTRA REALISTIC

IF YOU WIN YOU'GET A

PRIZE YOU DIDN'T

WANT IN THE FIRST

FALKLANDS V

FLEET

Cliff Dilloway

.. Min

DP managers by now should be become resigned to being declared down and very much out. "The chial DPMs restrict effective toxid computers", "DP managers regarded as a handicap", "The rick of the DPM is over!, "DPM is chared dead" are typical computers. chared dead" are typical common being expressed both insic up outside the computer industry.

Although DPMs have had no siderable time to study the wing on the installation walls, few has bedeed the warming on the installation walls, few has been dead the warming or the study the warming or the installation walls, few has been dead the warming or the study of the warming or the study of the warming of the wa

heeded the warnings, preferring to hope that the business micro, ke area networks, videoter led. nology and the company air

director will go away.

Unformulately for the Day such hopes come bundled in a wishful thinking package. For from disappearing like a many salesman one minute after the contract has been lighted, the micro, along with office sames tion, robots and information test nology, seems here to stay. Alme side distributed procettig developments, the DP team coal be distributed into the local and recruitment agency.
At least the DP manager case

complain that he was not wanted As long ago as January 19%, George Penney of the NOC ma writing in Computer Weekly has only programmers and system analysis, plus some operation re sonnel, could expect to tento unscathed by the coming terolethose survival areas are use

User friendly operating a are replacing the often is ton friendly operator while ready make "off-the-shelf" application parages are releasing the programing development team of mod

stress, strain — and work.

Right now the threat man appear as only a small black close on the borizoo. But storm close in the shape of 16-bit microcommunity and the shape of 16-bit microcommunity and the shape of 16-bit microcommunity. puters are building up to challeng not only Apples and Pets, but de whole structure of DP insult-

Users are discovering that they can achieve personal hands on experience without having the leavy hand of the DP team involved. The growth of micro octworking systems could represent the Dibreaking point, eliminating the need for an expensive central conputing services section. Erro where a mainframe approach re-mains in service, it is by no man certain that an independent team is seen as the resolution.

As a result of computing party games, responsibility is motival away from the DP department in user operations sections. John Fuller, managing director of systems house PCML, has for doubts that the DPM out only in the property of the pro doubts that the DPM out only to mend his ways, but seek are career pathways. Speaking in Lodon, be compared the two years had once taken a company to said basic DP accounting package and running to the two as involved to setting a micro package.

As users become increasing that he dependent, he believes that he next step will be a concentrate challenge to DP, budgets, with many users keen to channel funds away from the DP operation. The away from the DP operation has he DP department, it seems, has become vulnerable on all fronts. But resistance to the challenge is not ing. Users are getting the map but it is still the DP team who at expected to get them out trouble.

Factors for DP survival at a creation of corporate dethining all company information at a familiar and technology. To many Df the theme of 1982, For many Df teams, TF Year could be the interest when they can report that they say when they can report that they are could be mediant.

Quadrant House, The Quadrant, Sutton, Surrey SM2 5AS Thursday, May 13, 1982

When IBM fails everyone loses

THE world has moved on a turn or two since Frank Carey allegedly ordered an investigation into why IBM had failed to produce a machine as powerful as the Cray 1.

But not much has changed, at IBM anyhow.

If John R. Opel, IBM's current president, has not now asked his senior executives why three Japanese companies and two American companies can build faster machines than IBM, and more cheaply, he should have.

It is a sad comment on a company of IBM's size and resources when a customer looks for first-class acrvice on his sitchy ordering a giant Japonese machine instead of an IBM

This has occurred on one of the biggest mixed sites in Germany, with two 3081s and nnw, two Siemens 7.880s, it other words Fujitsu machines.

The customer did not feel he was getting bad service from 1BM. He just wasn't getting first-class response and priority on his peripheral ordera. And he can't be alone.

The audden rise in the announced deliveries from Fujitsu to Siemens of IBM compatible machines, from about two machines a month in apring last year, to eight or nine per mooth recently, means that in Germany IBM is suffering real inroads to its user base.

But customer service is less of a problem than that which preveots IBM from retaining a technical lead with its top-

IBM is so big that it absorbs about 70% of all the electronic design talent in the US. In the end that talent must aubscribe to and finally accept the committee decisions of the top men at Ma Blue.

Those decisions have kept the corporation at an effective standstill in terms of real, post inflation, growth in the marketplace. They have also buried or abandoned God knows how many good concepts and designs, in order to produce top cod machines which are not of the same ingenuity, speed or excellence as their midget competitora.

But if IBM's failure to grow in real terms, a failure clearly spelled out in the company's own annual report, has cost IBM dearly, what is the cost to the world?

A good deal more has to be the abort answer. IBM has more bright engineers than all the competition

put together but at the top end recently, IBM has somehow managed to produce machines that would indicate a degree of mediocrity somewhere inside the corporation. Indeed, to look at IBM's financea over the past four years might produce the same conclusion. In parallel with over-caution in terms of products produced, the company has eaten into its cash reserves and failed to raise ita dividends.

There is a real growth in the sector in which IBM operates — its own Japanese subsidiary clearly proves that point, as do the many smaller companies operating in the IBM marketplace. There are also wide possibilities for new designs and machine architectures.

Geoe Amdahl has proved that again and again. So have the dealgners at Hitachi, Fujitau and NAS.,:

But the cost la high and most of the resources needed are

ed inside one company, IBM. Il would hardly be fair to expect IBM to produce alternatives to its own top eod, but neither is it fair to continue to tread the safe path of no growth by producing machines

which are less than the very best there is. When IBM fails to do its best, everyone is the loser.

1984 and all that .

THIS week's example of the strange things people say about computers was sent in by Rory Johnston of London, who wins £5. An interesting thing is that Pipe is a concept of the right side of the brain, and reflects the Rastern concept of Buildism and Indian philosophy. Visicale, on the other hand, is a concept of the left side of the brain, The two are quite different.

For example Pipe has a result of Reserve computer has 13 or 15.

for example, Pips has a zero unit. Every computer has 13 or 15 mails — with a certain number of units in each row or column. With other computers this number is always one or more. However, with Pips there is a zero unit, Working from nothing to something, or from something to nothing, Pips incorporates a coocept from Mahayana Buddhism.

LETTERS I

Operators need a union Approval of CP/Maker

A UNION for operators has been discussed in the past in Op Spot. hours, has responsibility without dore prefers the CP/Maker to the Commodiscussed in the past in Op Spot. The continual change and expan- authority and is situated in a resion of our industry may necesmote location. An operators' union, however, would lack experuse, financia sitate further debate. Here is an ourline of my thoughts on the subject. I have nine years exper-

In the past few years we have experienced a substantial increase in the use of database, teleprocessing and time sharing facilities in answer to users' requirements for improved information systems. Hardware is becoming cheaper and upgrades more regular. The operator must accept these changes and the increase in workload and ochieve a higher throughput rate for the user and department, often without finan-cial reward from his DPM. Is this a fair arrangement

ience in operations and sm at pre-sent a shift leader.

The importance of computer operators is paramount to an organisation employing DP - if the operator withdraws his labour, chaos reigns. Often both management out unious I'ail to understand

backing, recognition and is totally improctical.

The computer operator should be in a well-established union which can offer security and expericuce. He ought to attend union ative or steward; the unior machinery ought to be observed. Informal discussions with impurtant union members should ensure the union is aware of the uperator's aspirations.

If you, the operator feel you have a problem it ought to be discussed at a meeting with the DPM, ops manager, shift leader and other interested parties. If it is not resolved at the meeting, io-form your DPM that you will ask

UK Girobank troubles

WAS surprised and mildly dismayed to read your lead story on industrial troubles at the UK Girobank (CW, April 29).

I take the opportunity to confirm our posture os being akin to that of other Girobank maintenance suppliers as reported by you. We will continue to furnish our usual impeccable maintenance service for such time as we are contracted so to do. Thereafter, we would hope to maintain this relationship on any commercial

Whereas your srucle is substanually correct I would point out that there is no question of "the transfer of engineers" to a third party.

Our engineering staff are guided
by their own independent motives
and, as I understand the situation, are without exception aligned against any transfer to a third party maintenance company - an atutude which has bardened as a result of some fairly crude attempts to unsettle them in their employ-

This brings me to the topic of your article - that of industrial action at Girobank. Although uverseas at the time, I understand that this was the predictable result discharge of the contract for the purpose of educating our successors. Although 1 do not condor this unfortunate incident, it scarcely surprising that staff object to aiding competitors effectively to put them out of business. Accordingly it might be of mor

general interest to your readers were you to disregard the specifics st Giro - a normally well-run site - ond analyse the viability of third party maintenance of coluipmen stream. From our current experience there is a considerable reliance on plagiarising the assets and expertise of the sitting tenant in order to offer a cheaper deal. How A. M. ASKEW

Managing director Lundy Farrington Ltd Portsmouth, Hants.

VAX impact on the PDP-11

FURTHER to your front page article (CW, April 22) on the VAX be the PDP-11)70, leaving the 11/730, a number of points need 11/24, 34 and 44.

clarification.
The VAX 11/730 is a good machine bringing 32-bit power to a far greater spectrum of users. The far greater spectrum of users. The impact on the PDP-11 product range will be, for at least a year, minimal, as there are a limited number of commercial packages svailable on the VAX. Analysing the PDP-11 product range gives a range of products designed to meet specific market areas. Although in real terms, if any PDP-11 proces-

My comments, quoted in the article, on the memory limitations of the VAX 11/750 are only too true, consequently we are cur-rently selling VAX 11/750 systems with up to eight Mbytes of memory (using 64K RAM) and an enhanced processor.

> MARK WOOLFSON Technical consultant

Liveware File ... TO A SYNTHE SISER



I DON'T KNOW WHETHER TO FILE THE RESULT. 5

四八

"REQUIEM FOR A FREELANCE! **A**

THE PROMS AS

dore prefers the CP/Maker to the Softbox as a way of adding CP/M to a Pet (CW. April 29), but be careful how you deduce this. From your news item, it looks as if you modure a royalty. your news item, it looks as if you assume it from the fact that CP/-Maker has been "adupted as an

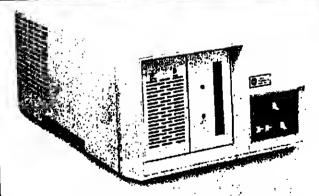
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rochure and

ervations.

Foul habits

FOLLOWING an unfortunate incident on the streets of Sutton at

IT would appear that the Argenti-nians are not as backward in the to the South Atlantic.
Surely no buman would make such claims? No, Chad believes British intelligence would have us believe. Evidence from South America seems to indicate that computers are indeed in use by the

Think of a number.

Claims for insses inflicted on the ritish task force are broadcast from Buenos aires. To date, the figures quoted imply that the number of Harrier fighters shot down now exceeds the total pro-duction run, let alone the few sent

Signs of The Times

THOSE who closely scrutinise the columns of our most august daily newspaper will have noticed teeth
I AM shocked by the failure of columns of our most august daily ergonomists to solve the problem of static electricity build-up on grobot in an eating competition.

I AM shocked by the failure of involved lo getting a micro part terised photo type-setting. Recent editions have been liberally bespattered with mispellings and words misplaced or crnitted.

At least I hope the new tech-cology is to blame for the sudden fall of standards, and that Times journalists have not caught a sud-den bout of dyslexia from their brothers at the Grauniad.

which I was the wounded winess, I exhort the relevant authorities to extend the by-laws prohibiting fouling of pavements to include babies as well as dogs.

that we are evidencing the military equivalent of the fmillion gas bill, produced by some inadequately-programmed machine situated deep in the bowels of the Argenti-

nian Ministry of Propaganda.

Let's hope the conflict la over before they move on to the next stage, too horrific even to contem-plate - the setting up of an Argen-tinian Driver and Vehicle

Shocks in

office furniture. In the have received electric shocks from three sources: Computer Weekly stationery cupboard, my type-writer and even the cufflinks of a

It figures

and not worthy of great consideration. Not any more.
No one had noticed, or cared to notice, that the low figures were the result of an omission from the Crime Reporting Form used by the police. There was no box marked "computer".

the office

colleague who brushed past me in the confined entrance to the loo.

LOW Home Office figures for computer crime have in the past provided fodder to those who argue it is of minor significance

The robot may find it is biting off more than it can chew. Chad is no slouch when faced with intrac-Among his eating achievements

is the consumption within the min-ute of an entire walnut, shell and all. For this feat be earned £2 from a captive audience, only to spend £5 a week later at the dentist. Fortune forsakes the witlest.

Chad

Gourmets corner

The race would be over a dozen raw eggs, to be consumed without spillage of yolk, or splitting of shell. In other words the shell would have to be carefully plerced with a pin, and its contents carefully sucked out,

Factors for DP survival are in



RIGHT: Certainly the best train set Pve seen — inside Kings Cross

The ops who keep track of $1,2\bar{2}0$ trains a day . . .

WHEN you were at school what did you want to be when you grew up? Not a computer operator, I'll 57 signal boxes to control the 80 or as you leave kings Cross, immediately as you leave

though they be, have given way to sophisticated vehicles such as the cleetric High Speed Train being developed for the Euston to Glasgow run, old semaphore signals have been replaced by more up-to-date methods of regulating trains.

The Great Northero suburban network links Kings Cross and Moorgate in London to Peterbo-

bet. If you are male, chances are you wanted to drive a massive, clanking, steaming machine. No, not an IBM water-cooled mainframe, a steam engine.

Just as steam engines, lovely though they be, have given way to sophisticated while sure way to sophisticated while sure way to sophisticated while sure way to see the control the so or oute miles, involving more also contains a telecommunications also contains a telecommunications centre. In the control room, the movements of 1,220 trains are plotted each day, and during the evening rush hour 97 trains are monitored simultaneously on the

80-foot long borseshoe-ahaped control panel. system, setting points and signals on long stretches of track hy pusbing buttons on the diagrammatic plan of the railway. If the line is clear, the relevant points will be

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£ 3,385,000

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ATLANTIC ANNOUNCES INCREASED

TURNOVER AND A SUBSTANTIAL

IMPROVEMENT IN PROFITS FOR 1981

Consolidated Trading Results: 1.1.81 – 31.12.81

£16,165,000

£ 4,984,000

Considerable growth in customer base in both the UK and Germany - large

numbers of small systems orders signed for 4300 Processors - £9m order backlog as at 31/12/81 - further expansion of UK facilities planned for 1982 to include a

new branch in Coventry - many orders taken in both UK and Germany during

TURNOVER

NETT ASSETS

NETT PROFITS £ 1,409,000

when all safety precautions are met, the signals will change to

as the preceding one, and to avoid

signals work automatically. As a train passes a signal, it changes to red, preventing the next train from trains in the Moorgate wer. As

As the next signal down the line is passed, the first signal changes to amber, allowing the following train to pass with cautioo. Wheo the third signal is reached, the first signal changes to double amber, and es the fourth signal is passed, the first one changes back to

Thus trains can run at 125 mpb, inder au tomatic control, separated by a total of four signals - well over the hraking distance oeeded to stop an HST from its maximum

lo order that each train can be identified at a glance, they are depicted by coloured lights on the track plan. At strategic points on the diagram, diaplays show the identity of each train — the type of train (faat, slow, or goods), the route, and the train's number in the timetable.

The train idenuities are fed into the system at London before they leave, and Hewlett-Packard minis treck the trains along the system as they move. Train ideo-uties are passed to the next signalbox down the line, et Peterbo-rough, where a similar installation takes over the monitoring of traf-fic. The identities of Londonbound trains are passed to the Kings Cross box from the Peterbo-rough box in a similar manner.

train approaches the station, it's automatically routed into a va-ant platform. When a trin is ready to leave, the station sail push a "train ready" button, and

by Andrew Thomas

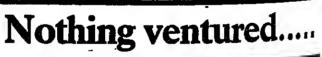
Should the Kings Cross ba fail for any reason, there are ener gency control panels along its track, each governing a smaler section of railway, which each such time as Kings Cross count

Other functions controlled from the Kings Cross box include ar-tion announcements, not just for the Loodon terminus, but for my

nation indicators on most station. which show the stations at which the next train will call, using it formation from the train identity

This type of signalbox, of which Kings Cross was the first to be various locations throughout its BR network, the latest to open being the new Clapham Junco box, controlling a large section of the Southern Region commune Next week, Op Spot goes to

ADVENTURE



HERE'S the solution to the latest batch of Adventure problems. Your response has once again been gratifying, indicating that this is a subject dear to your hearts — and spoken one at a time in order to bave any effect. vhich takes up e good deal of your It appears that there is it another Adventure derivative in use (how many are there for heaven's sake?), written in fli

I'd be interested to know what attitude your site takes to game playing and writing — is it rowned upon, or allowed on the rounds that it can often spawn echnical innovation and develop nterest in programming tech-

More hints

OTHER handy hints received this week include: After throwing the eggs at the troll, cross the hridge and pick up the spices, bear and chain. Use the bear to scare the troll on the way heck, but don't take it ecross the bridge with you. (Steve Campbell)

The trident (no relation to cruise) is used to open the clam, revealing the pearl, and the way to obtain the Persian rug is to hit the dragon. (The Dwarf, following my remark about his parents two weeks ego, now informs me that dwarves don't have them, they simply appear in a cloud of greasy hlack smoke.)

Thanks also to everyone else who submitted solutions, not least The Giant from Salford, John Perry and Andy Kennedy who phoned in the snawers. They point out that the magic words must be Sutton, Sarrey.

Out mat me inagic words must be a supplied to the control of the c

Answers

and incorporating a lot more fa-tures, rejoicing in the same of

SIR, It's your friendly duagest master again, with the asswer to the Adventure and Dungean problems. Michael Slaitery should prolems. Michael Staitery should prove the grain to the grain the

PROGRAMMERS PAGE

Check Mate for **Apple**

THERE is now no sbortage of chess programs for the well-known microcomputers. For example, a chess cassette for the Sinclair is

priced at about £7. At the opposite end of the price spectrum, a chess system has just been released for the Apple II for shout £300 by London-based Database. Called Mate, this is a de luxe system with a real chess board and real pieces whose moves are nunicated to the computer by means of magnetic sensors.
Indicated by LED lights on the

appropriate squares of the board is Mate's reply, which is also displayed with the whole board on he computer's screen.
To launch Mate, Database is

sued an open challenge at the Earls
Court Computer Fair. The score:
74 to the computer with two

A spokesman for Database explains that the level used was the lower of two tournament levels which take into account the time svallable. In other words one is never quite sure to what standard the computer is playing at any time - although that is also true of

burgiars and prowling poltergeista has sprung from research in

electronic warfare conducted by

This threat to trespassers is a

system which, when alerted, will telephone the proprietor of the

remises, who can then talk back

the Israeli government.



which at least saves the irksome Meccano. As clumsy too - it contrives to knock the pieces around like skittles as its arm sinks burden of decoding the jargon of cliess msgazines (e4-e7! that sort of thing) before making a move. ponderously on the board.

Trespassers will be exploded! The system will normally be used in its listening capacity with acoustic detectors linked up to

telephones. "This relies on an al-gorithm which cuts out stray and

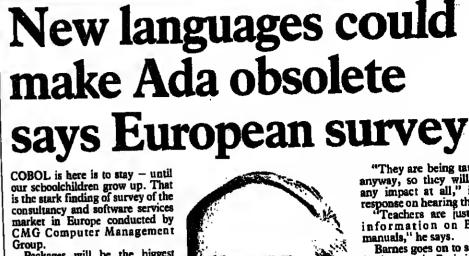
repetluve noises," says Haran.
The larger version of the system

is based on the Elvett Daisy con

puter, with a program to interpre the glarm signals as they come in from one of many branches, and in

applications.

The most contentions finding of



consultancy and software services CMG Computer Management

Group.

Packages will be the biggest growth area in the software industry, which will increasingly be re-lied upon by the computer manu-facturers for window dressing application programs.

And there will be more collabo-

ration between software houses with government encouragement for joint ventures, mergers and acquisitions to create large com-

The survey also finds that de-mand for packages will outstrip that for bespoke sultware, even in

Here we must be clear that the line between bespoke and package is vague and blurry. Bespoke software will often include modules available as packages, and a system developed for one company on a bespoke basis nught later be sold to others in a packaged form.

This is the case with British Pe-

troleum, which marketa software developed internally to other oil companies through its subsidiary Scicon. There will be more of this in the future, according to the sur-vey, with bespoke development more confined to new, unforeseen



BARNES "Tenchers are just

the CMG survey concerns Ada, become commonly used in the oext five years. After that new languages will be developed which will render Ada obsolete, at least among the business community, as new ideas come in from the present generation of computer-

This interpretation of the survey is hotly disputed by leading Ada authority John Barnes of SPL, who finds this faith in our schoolchildren extraordinary

anyway, so they will never have any impact at all," is his initial response on hearing the assertion.
"Teachers are just passing on information on Basic from

Barnes goes on to say that a ske-

Barnes goes on to say that a skeletal course in Basic is fine for arts pupils in order that they may have a flavour of computing. But children going into science ahould be teught maths and learn nothing directly about programming et Children are taught New

Maths at school with set theory," he says. The set theory should be built on in computer science, using a language like Pascal. Barnes thinks that the style of Ada may not directly appeal to business users, but he sees no reason why it should not take over

in process control applications and Indeed it is stready doing so with CAP Reading, for example, doing research with robots

PUZZLER .

I HAVE before me four three-digicash register amounts that add up to £7.11. Strangely enough, when multiplied together they produce the same £7.11 total.

One of the amounts is £3.16. Can you work out the other three? See page 55 for solution.

Shelling out too much for modems?

Any event capable of encoding into the telephone can be detected.

so the system will serve as a fire

alarm, or as a timely warning to fetch in the washing.

The system was designed by Ilan Haran, formerly of the Isracli

government, and bas already been

implemented, in its jumbo form, in 500 hranches of an Israeli bank.

lines than you ever have before, but if you're wise, you'll be apending less on modems. New low price alandarde have just been set by Micom-Borer's naw Micro4000s — thanks to maliar and more powarful eingle-board designs using higher level integration.

AN alarming turn of events for gas could even be exploded.

A siren could be activated for The small form, coosisting of a example - or a canister of nerve portable encoder, would be ideal

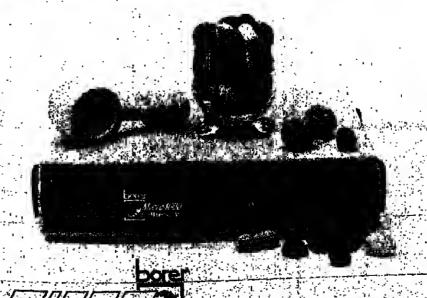
But "how" Isn't Important. What counts is that now you can have the industry's most rall-

peenuts. (For example, our CCITT V.27-competible Micro4027 "No-Frills" model, lor

4800/2400 bps lassed line operation with dial backup, is under £1000.)

Need another speed? There's e Micom-Borar modern or line drivar for any speed up to

19,200 bps, at prices that will surprise you. That's our alory in e nutshell. Giva us a ring, write, or come out to Reading and sae tham being made. You'll be glad you did.

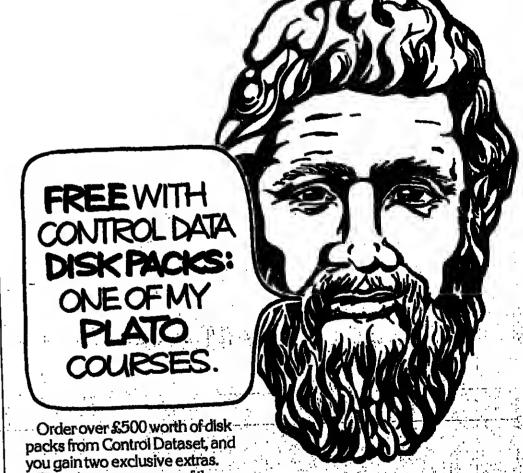


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DATASET

the 4th quarter for IBM's new 3081 Multiprocessor-first lease contract signed in France for IBM 4341 System and peripherals - rapid expansion of both staff and facilities planned in Germany for 1982 - substantial profits increase due to improvement in Group's residual position and falling interest rates. Extract from the report of the Chief Executive and Managing Director. Atlantic's Annual Report and Accounts are available on application to the Company Secretary.

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truction execution, includ-

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BOOKS I

The protection debate is OS complexity forces compromise given a wider context

information, its use and dissemination. It deals on one hand with the government's refusal to allow freedom of information, or access to government information, and with much wider debate of open government. the lack of privacy or data protection legislation, on the other.

It gives a thorough and extensive coverage of the issues underlying the whole secrecy debate — the right to know — and is essential reading for source interested in

devotes one chapter to data protec-tion and computers. This gives a fairly thorough treatment to the tion and computers. This gives a fairly thorough treatment to the Lindop Committee report on privacy, but does not mention subsequent work in this area, like the Council of Europe convention on data protection, of which the UK is one of the signatories.

Freedom of Information Act.

The book amply covers the machinery through which the government maintains its monopoly of information; the layer upon layer of information; the layer upon layer of information; the layer upon layer of information in the UK for about 10 years. He has worked for the American safety campaigner Ralph Nader arbitrary and inconsistent way in the substitution of Central

is one of the signatories.

It does discuss the Police which this Act has been applied.

National Computer, though even From the discussion, it would

products, even when this informa-tion is publicly available in the United States, because of the US Freedom of Information Act.

The Polities of Secreey. James
Michael, Penguin Books. £2.50.

THIS book is about the attitude of

The Police Use of Computers, published at the end of March.

The Polities of Secreey. James
Scottish research group's report on legislation would have to be allied with a change in the Official Secrets Act, either concurrently or more open government. Government must become more open –
the wide-ranging, catch-all, Section 2 of the Official Secrets Act
makes it almost impossible for in-

formation to become more resbook is already known, though this is the first time, to my knowledge, that it has been drawn together in this useful and compre-

Kevan Pearson

Selected by Maggie McLening

THE complexities of operating systems make them a difficult subject to write about. If an author wants to give practical and in-depth coverage to the subject, he will be tempted to concentrate on one manufacturer's spproach and to look at that manufacturer's operating system evolutionary

The problem here is that only the large manufacturers such as IBM, ICL or Digital Equipment get coverage if the book is to find a

Operating Systems Elements

— a User Perspective. Peter Calingaert. Prentice-Hall. for common ground may lead him away from in-depth coverage and to a compromise coverage of the lowest common denominator in systems, and the program, but virtually all will use the facilities provided by operating systems, as a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, and the lowest common denominator in over operating systems, at a lowest common denominator in over operating systems, and the lowest common denominator in over operating systems, and the lowest common denominator in over operating systems.

operating systems. Operating Systems Elements falls in the latter camp. The book is written primarily for third-and fourth-year undergraduate atudents. The readers are assumed to language programming and to be capable of reading short programs

in an Algol-like notation.

It is intended for people studying the control programs of an operating system, of whom relatively few will ultimately design and implement an operating and implement an operating system. Only a somewhat larger

over operating systems, at a ked intended to be neither trivial as deep. Principles take priority orgengineering details, and complete implementations are not discussed. A few algorithm in expressed in a bastard Passage that should tax no one able to real Passal, PLI, or Algol program; the prefere reads

Buyer's guide leaves out Sinclair

The Home Computer Handbook. Frank Herbert with Max Barnard, Victor Gollancz Ltd. Price

of much value. It contains many computer professionals on such matters as artificial intelligence and many other areas which

demonstrate that the author's from a poorly written book.

The book claims to comis 1 buyer's guide to personal computers but does not mention Sincial.

It would seem to have got k all it is also unlikely that many people, without access to a computer, will learn programming from a book using an artificial language.

It is about as likely as someone

Mail service planner contains some pearls

Planning for Electronic Mail. Compiled and edited by Alan Simpson. Gower Publishing

READING this book will give a strange sensation of déjá vu to anyone who has read Planning for the Electronic Office, the first of the Office of the Future series. Although the contributing authors are different, much of the text seems the same and a spurious sec-tion on the history of word pro-cessing has even been allowed to sneak in, under the justification that it is "a likely contender for generating the mail".

There are, however, several pearls among the articles, which would be of practical value to someone preparing the ground for setting up an electronic mail service. Fred Perkins of I. P. Sharp Associates claims that an electronic mail system has been in use as part of the company's worldwide time sharing service for the last ten years, and his detailed knowledge of the subject seem to bear him

Detailed advice on the planning side is given in the first chapter by

ing this type of system. He say many users might only discover

the hard way.

An optimistic section on the future of Prestel, by Graham Mc Morrin, was presumably written before British Telecom transfer of the presumable logue of the improvement scheduled for Prestel left me with sinking feeling: does this menthat British Telecom's charges will have to rise yet again to pay for all

thie?

The advantages and disavantages of facsimile machines are another area amply covered within the book, and A. St.F. X. Genard of ITT Business Systems gives a useful cost comparison that between fax and telex services.

Maggie McLening

Basic principles of microprogramming

INTENDED to provide a comprehensive coverage of basic principles, practices and applications of microprogramming, this book adequately fulfils its aim. It derives from a course on microprogramming and machine architecture but should be of interest to a far wider surfices, although as the far wider audience, although as the authors rightly point out microprogramming should not be microprogramming should not be confused with the programming of microprocessors

microprocessors.

Readers are assumed to have a background knowledge of machine organisation and assembly language programming. With this base the first of the five parts of the book covers basics, historical evolution and essential computer organisation in three chapters, thus providing a valuable introduction to the field and a sound foundation for the book as a whole.

Elements of Microprogramming.

D. K. Baneril and J. Raymond.

Prentice-Hall, 1982, £18.75.

INTENDED to provide a comprehensive converge of health and the second part of the intended discusses microprogramming discusses discussed discusses disc

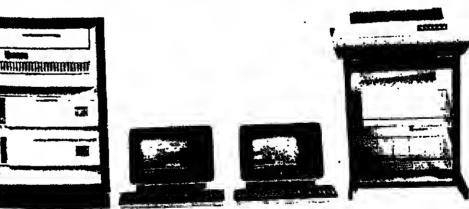
Part Three devotes in the chapters to microprogramming practice, covering the developing of microprograms, implementation of instructions and function, and performance and optimist

Microprogramming applications are featured in part four and applications in emulation, operating systems and high-level language are well catered for.

The final part discussed examples including microprogrammable microprocessors and interestingly, too-down structural programming at machine level. Tony Powel

ing access, in 0.4 microseconds computer operating Up to 32 Mb of accessible memory \square Up to 1200 Mb of disc storage \square Up to 128 I/O ports \square Up to 32 interactive systems for the terminals 🗌 CPU and competition, know their RAM on one board ☐ DMA Multiplexer ☐ Compathardware inside out, ible with Data General Corp. Instruction Set \Box Excompletely understand tended Instruction Set via Programmable Control Store

Built-in their limitations CPU/Memory diagnostics
Memory parity error detection [Battery back-up and finer points, ☐ "Jumper Saver" logic ☐ Front loading chassis. No slides required then you can make a ☐ Separate power supply chassis 🗌 Cache Memory more efficient and less Remote or attached expensive minicomputer. operator control unit (optional). Sequential Control Logic, represents standards of



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Industry training board names head

THE Engineering Industry
Training Board, responsible for
training in the computer manufac-

since 1965, and head of corporate current chairman Lord Seanion,

training in the computer manufacturing industry, has appointed
Ronald Stevenson as director to
replace Joe Monn. Moon retired
last year because of ill-health. Stevenson has been on the board aide. The term of appointment of planning since 1976. He is a char-icred engineer and a Fellow of the executive, expires this July.

DP squash tournament

money offered by Carter-Parratt in but Carter-Parratt advises compeintered by Carter-Parratt in the 1983 Wright Line Squash Tournament. The winning company will also be presented with a £500 voucher for the computer documentation filing system Documentation filing system Documents is limited to 5.12 teams, and early sound and the state of the squash teams, and early sound and the squash teams, and early squash t

and early rounds will be drawn on a regional basis to minimise travelling. One team per company per location will be accepted. Rounds wili be played throughout the year culminating in the semi-finals and Rank Xerox

SQUASH fans are being given an opportunity to show off their akilla and win a share of the £1,000 prize finals at the Lamb's Club in London on December 3 and 4, 1983.

Pirst round starts in January,

Finance

1SOUIT

Business

Dich Rayner (left) and Ken Wasanabe have been named joint managing directors of Casio Electronics. Rayner, who has been with the company since its formation in the UK in 1975, controls sales, marketing and general man-Diane Williams has been appointed UK sales manager for pointed director, industry marketing at Modcomp. He was previously with previously husiness manager.

Michael Coffee has been appointed UK sales manager for pointed director, industry marketing at Modcomp. He was previously managing director for a pointed of the component of the comp previously husiness manager, previously managing director for a nower/process control.

Fred Kierks and Mike Lacey have joined Eosys as senior consultants to work on the CCTA telecommunications strategy study and the Dol/British Telecom Joint Research Programme. Klerks was previously with Citibank and Lacey was previously with CAP.

■ Chris Scotford is sales manager at Micro Peripherals' European subsidiary MPI-Europe, hased in Berkshire. He was formerly a sales executive with Pertec. Alan King, previously Pertec's service man-ager, becomes technical support manager for the company.

■ Jeff Parkinson, formerly a project manager, has been promoted to product manager for Azurdata terminals at TRW Datacom. He will be based in Los Angelea.

Hugh Ruberts joins the company
as NBi manager for Europe,

Middle East and Africa.

BCS Leeds and District branch. Parkway Hotel, Leeds. 6.30. AGM and Presidential visit.

AGM, BCS South Essex branch. Access Sports and Social Centre,

AGM followed by 1982 - 1nrmation Technology Year by D Croydon. Firnberg, deputy president BCS. way on (66) 35925.

BCS Central Loodon branch. BCS headquarters, Mansfield Street, AGM followed by Micro applications, by Rex Ingram of Leason BCS South Yorks Branch, Applied Science Block, University of Shel-

AGM followed by the Universe Project at Rutherford Appleton Lahoratory, BCS West Herts hranch. The Culpin Room, The Pavilion, Hernel Hempstead.

Teaching programming languages for microprocessors. IEE. IEE, Savoy Place, London Details from IEE on 01-246 1871.

MAY 24 More design oo micros. IEE. 1EE, Savoy pisce, Looden De-tails from 1EE oo 01-240 1871. Meeting. BCS WP&OA SE branch. United Reformed Church.

CONFERENCES

what they should use and how they should use it."

Four new directors at SPH

FOLLOWING the re-organistion at SPL, Systems Programming Holding, the holding company, has made four new bead appoint ments from Western Broadcasting Company, holder of 60% of SPH. They are Frank A. Griffitha, chairman of Western Broadcasting, Frank W. Griffith, Ray Peters and David Owes, all directors of Western Broadcasting. Acting chairman is Robia Gill, who is chairman of Standard Industrial Trust. Managing directors

dustrial Trust. Managing direter is Peter Adams, former chairman and MD who remains chairman and managing director of SPL.

David Rodway becomes director or responsible for UK operators

and Michael Wale continue a secretary and finencial director.

The British Technology Group which owns a 40% interest SPH, has not yet nominated in

■Dr Douglas McGregor, for of Strathclyde, has been appoint personal professor at the department. Dr Andrew McGettick, lecturer at the university, has been

have been appointed to the board of ICFC Consultants. They are

■ Hugh Morris has joined Ken nedy as sales engineer. He has been with the company since 1979 as service and training manager.

Ken Trueman has been sppointed director at RTZ Computer Services. He joined the company five years ogo as salesman for the Fa-cia system, becoming product manager, then sales manager for Fascia and GL Plus. He was

DIARY

Recent developments in crypto-graphy by Dr Donald Davies of he National Physicol Laboratory. BCS Technology of Software Pro-tection Group. BCS Headquarters, Mansfield Street, London. 6.30. Details Simon Elsom (021) 3599

Ron Adam from British Telecom on the first year's experience running SwitchStream 1 packet switched service. BCS Data Comms Specialist Group. BCS ! Headquartera. 6.00. Details Peter Radford on 01-636 5440 ext 205.

AGM and computer archive films. BCS Coventry branch. Phy-sics Lecture Theatre, University of Warwick, Gibbet Hill Road,

Bastern Avenue, Southend-on-

Pavilion,

Small Hall, Addiscombe Grove,

THE Yankee Group is aiming to assess and analyse the Japanese high technology industries in the Focus: Japan conference to be held on May 24 and 25 at the Sheraton Hntel in Brussels. The semiconductor, telecommunications and information processing industries will be examined to determine their future role and impact on user and vendor industries. The conference will look at Japan's strengths and weaknesses and the market potential for Western companies in the Japaneae marpanies in the Japaneae marketplace. Fee is £295. Further information from Pat Jackson, The Yankee Group, Regal House, Lower Rhad, Chorleywood, Rickmansworth, Herta WD3

SLQ. Tel: Chorleywood 4119

The exhibition will cover ducts, service and equipment to ducts.

Both these questions can pose redous problems, particularly for the company which has little ex-

Financial and project planning

IN the welter of off-beat applications now coming on to the market, it is easy to overlook the basics. Yet financial software — accounting, general ledgers and the like — still accounts for a huge part of software revenue and spending, in a market which is becoming

Software Month examines how far the in-Software Month examines now far the industry has got in creoting good, reliable financial software, and also looks at the other possibilities that open up — financial modelling, project planning and so on — once that valuable basic dota is on record.

Financial and accounting needs are often behind a company's initial decision to buy a computer. In the early day of computing, the first opplications were nearly always accounting ond financial ones, taking over from long-established methods of bookkeeping by hand. Other uses for the computer came later.

Often it was a matter of commissioning software house to write a tailor-made piece of software, a lengthy and expensive business.

The bosics of accounting - what goes in and out, credit, debit, monies owing and overdue, outstanding bills and debts — are universal, olthough each company's method of operation can be vastly different.

It was this factor that led financial software to become the first target for software packaging". Software vendors, at a time when software was emerging as big business, realised that they could cater for much larger markets with less effort and investment by producing o general-purpose "package" which would coter for the everyday needs of a firm, although usually with some tailoring.

Many occountants were absorbed into the computing business this way. Companies like GAP, now huge and diverse in its software interests, were founded by accountants who

A MANAGING director in the

1980s needs to be perched on the top of a hill, feet on a skateboard and with a universal joins in his

neck so that be can see in every direction and react quickly. That

comment from a supplier of financial systems sums up the motiva-tico for romputer-based planning systems at a time when the need to predict the future is as vital as un-

dentanding the past.
The problem for most com-

panies is how to transform crystal ball predictions into factual reality. Projecting into the future is a risky humes at the best of times to

ness at the best of times, so

But that didn't mean that financial appli-cations were perfected. Far from it. A blend of programming and accounting shills was needed, but that wasn't enough.

Problems came when outside foctors changed. Even a campany with a smooth-running system could find that changes in the law, tax regulations, accountancy practices and so on could lead to lengthy and expensive maintenance and updating of their systems—witness the flood of packages offering current-cost accounting recently when the SSAP 16 accountancy rule came into force.

Users' views of computerised planning Softsell on artificial intelligence Round Up Mainframe suppliers into ccounting packages... Cowboys selling microcomputer ledgers.... Upgrading your system

This is still the main problem facing financial software manufacturers. It has to be supported as well as being reliable in the first place, since ouce a company hos obaudoued its book-keeping by hand in fovour of machine-held data, it is at the mercy of the computer and its software.

The same pattern is holding true in the microcomputer world, which has expanded the marketplace for software, and in particular financial software. Componies like PPL, MSA and its recently purchased micro arm, Peachtree, already flourish on the strength of

financial opplications, and many smaller companies, such as Compact Accounting, are

Support and maintenance are still key is-sues, which is why bureau services like RTZ Computer Services, RHM, and many others, keep in the running. Often those who urge that their product is more expensive because it is well supported will win over the cheap solutions, simply because a firm's dota on its transactions is its lifeblood, and not many

people ore willing to invest in a computer without taking a long hard look at the quality of software to go with it. With the microcomputer's emergence as an increasingly competent business tool, a race has begun to put certoin well-established and proven applications on different machines. The pottern already set in the earlier eight-bit market of "approved suppliers" is being en-thusiasticolly followed by the vendors of 16-bit "personal" computers.

As ICL, IBM, NEC and others all opt for the some softwore vendors, the various microcomputers ore looking more alike — except perhaps for the price. "User friendliness" is o feature they have in common, allowing end-users to get their houds on their

Once that has happened, the possibilities do not stop with the selling of everydoy funoncial applications. Once the data is there is can be put to other uses — modelling and planning being the two which are already tipped to

become the big software-revenue spinners of the Eighties.

So Software Month goes beyond the basics, with a look at the financial modelling ond planning software which, even if it initially oppeors expensive, may save companies thousands of pounds in the long run.



Companies like CAP were founded by accountants who realised early the market for financial applications.

How to transform crystal ball predictions into factual reality

Planning packages can range from £200 to £20,000. . . Jim Horsley reports

how do you reduce the odds and produce plans which will not lead your company into ruin? to go to get what you want comes down to identifying precisely what kind of system meets your company needs now and in the foresee-able future. Most companies already have comprehensive Sutcliffe of EPS, the current eco-The computer, which has infiltrated most aspects of a company's operations, is being in-creasingly pushed forward as a universal planning tool. The probbiatorical accounting systems nomic climate is making shortwhich may be manual or computem for managing directors and even rompany accountants is that without the time or even the time at the hasis for forward the time or even the time at the hasis for forward the time time at the hasis for forward the time time time time at the hasis for forward time.

without the time or even the knowledge to examine every system on the market, which computer route should they take?

As Roy Sutcliffe, a director of EPS Consultants which supplies computer-based planning systems, says: "Most of the companies we talk to are convinced of the idea of using some kind of computer system to help them plan. The questions in their minds now are what they should use and how they within a large organisation or in-deed the managing director of a small company can have a personal approach to building models and

serious problems, particularly for the company which has little experience of the computer industry. Alan Peast, sales manager of management systems at SIA Computer range from a £200 software package to run on a microcomputer to a £20,000 package for a mainframe. The selection process does not end there, however.

approach to building models and projecting plans.

Alan Peast, sales manager of management systems at SIA Computer Services comments: "Ninety per cent of our financial planning per cent of o

The process of deciding where to be able to do their own thing and therefore need their own to identifying precisely what

long-term planning. Such areas as project and acquisition appraisal and management reporting are the key issues affecting many com-

At a time when cash is in short At a time when cash is in short supply in most industries, there is also a growing need to ensure that projects undertaken either on behalf of clients or internally are completed on schedule and within defined budgets.

Project planning is becoming another key area for computer systems and a number of companies are now supplying project systems.

we can handle up to 750 activities, which is a pretty large project."

The size of machine selected to

run the planning system is becoming an increasingly important is sue. Originally planning systems were either based on mainframes or on time sharing bureaux, as they had the capacity to handle large Today that is not the case. It is

Today that is not the case. It is interesting to note that companies such as BPS, which have in the past concentrated on mainframe-based systems, are now developing micro-based products for a new and rapidly growing market area. Products such as Visicale and Supercale have made a major impact in the UK since their release.

Intelligence UK has gold 2,000

Intelligence UK has add 2,000 Micromodeller systems in a year and according to the company's sales director John Butler, at a total cost of £3,500 for a working system, people are prepared to have a go. It is this move to microbased systems which has brought planning into the financial reaches of most companies and has opened the door to a large mission of the door to a large number of

suppliers.
If Supercalc on Apples and Pers has stimulated the planning market, then other companies have

series of questions and answers which Tomkins admits is a fairly slow approach. ience, bowever, he or she can edit the modelling language directly which cuts a lot of corners and

apeeds up the process drama-deally. Tomkins believes that in the future we are likely to see a new generation of micro-based planning packages which bave modelling languages mare directly been quick to follow with products which they claim are more powerful and flexible. PPM Computing, for example, a Reading-based financial planning consultancy, launched Finplan a couple of years ago on the ACT 800 Series and has aince sold about 50 systems in the IIK. related to user requirements and vhich bave more powerful facili

It is this ability to provide systems which relate directly to end-user requirements which In-telligence UK has tried to address, runs on most CP/M-based micros and secondly with Decision there was a need for a financial planning package at the mainframe Modeller, which the company deslevel based on microcomputers. We looked around at what rither eribes as a strategic planning packages had at that time and tried

Sales director John Butler be-lieves one of the key aspects to Micromodeller's success is that it to concentrate on what we felt usets needed for a practical approach to modelling."

The company claims that Finplan can be used for a wide range
of financials and corporate planning
functions ranging from budget and ia not menu driven. Users have an English-type language which they use to tailor models to their precise needs. As the system works purely on a numbers basis, it can be used cash flow forecasts to consolida-tions, and provides similar faciliin areas such as marketing, stock control and production, as well as for financial planning. ties to those currently available from mainframe-based systems. Pinplan can also link into other

vantages over many standalone micro-based planning systems. Firstly, an interface is available which means it is possible to link Micromodelier into other compn. finnian can also link into other financial packages which run on the ACT 800, although Tornkins says that the majority of systems are used on a standalone basis.

It is this personal planning approach which is an important part of the success of micro-based

director David Tomkins: "We fel

■ Turn to page 19

The system has two other ad-

what they do best, and We realise that controlling an ever more demanding and exacting

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Registration of delegates

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John MacGregar MP, Porlt Under Secretary of State for Industry

Keynote: some bosic definitions of the sources and kinds of finance Sir Frederick Wood

The role of the clearing bank

John Sanders, Monager, Borclays Bank plc, Oxford Street Branch

1015 Questions

10.30 Coffee

1100 Non banking finance: venture copital

Geoff Taylor, General Manager FFI Group Jahn Robertshaw, Director, United Computers & Technology Trust

how to get bocking from the government Dr John Parkes, Senior Principal Scientific Offices, Dept of Industry

Questions and panel

Speakers from morning

Business Plan: what to prepare and how to present it lan Lovett, Manager, Corporate 8 usiness Department, Barclays Bonk plc

Kevin Cahill, Associate Editor, Computer Weekly

Roising the money: experiences of two computer companies Eddie Bleasdale, Managing Director, Bleasdale Camputer Systems Ltd Noomi Lungford Wood, Jaint Managing Director, PME Ltd

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Led by Frank Sumner, Professor of Computing Science, Manchester University

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SOFTWARE MONTH

From crystal ball to factual reality

From page 17

ter systems for extractiog informa-tion. Secondly a Micro Graph-power package is currently being released, which means that graphs produced withio the planning system can be printed off oo a five-

colour plotter.

If Micromodeller makes no assumptions about the kind of application the user requires, then Decision Modeller certainly does.

The system is designed to assess the impact of defined changes across the whole structure of the

mpany. Currently about 100 such systems have been sold, but Butler believes that they may have to make the structure of the system

run on larger processors including DEC and Hewlett Packard an be used on a distributed basis. This is in marked contrast to com-

It is impossible for any miniwith the micro. At about £15,000 for a basic system, the mini has to draw on its strengths of

As Mervyn Robertson, systems director of John Bradburn (Compater Systems) comments: "There s a lot of interest in our minicomputer based planning system. The biggest question is cost. They are

He sdds: "We recently carried out a pilot study on behalf of a retail shop chain with 62 shaps to create ao operations plan for 1982. That was a large exercise to terms of data handling, which mast

company has not suffered because it has concentrated on providing services which cannot be handled

SIA has the advantage over the

Whatever the arguments, computer-based planning systems are rapidly becoming a fact of economic life for many companies From the bottom of the range mainframe or bureau-based term survival and stability.

software and the support and ad computer-based planning is a growth market which will gain

Users get hooked on computerised planning

COMPUTER-based systems have an almost addictive quality which process. This was the major conclusion of small and large com-panies which have replaced

micro and mini-based systems.

Financial director of Resco Brian Taylor has used both a time sharing and a micro-based lanning system during the last four years and has become increasingly committed to using modelling as a means of calculating ales and production targets.

The use of such systems forces the directors to take a forward look at the positino of the company and to evaluate the alternatives available. At one stage we were able to that it was essential to close down

ahead, the closure went ahead from three to 13.

Rexco, which currently has about 200 staff, is using the Fin-plan system based oo the ACT 800 series. Taylor emphasiaes that to make the most of any financial planning system it is essential that users become competent in runting their programs.

> MISMESS SYSTEMS ANALYSIS AND DESIGN MSe AND DIPLOMA GOURSES

inese one-test courses provide a bull occ-lenic and professional grounding covering the hearstest and process expects of systems makels, TOPS events may be eventlable.

model works and where to home in hads rapidly to them becoming a to make any changes. The only danger in financial planning is that produce alternatives for one plan. What it does is draw together

ICI has also experienced similar response in the use of com-puter-based planoing systems. Several divisions within ICI have installed the EPS FCS system which can be used oo a wide range

Peter Whyte, an accountant in the controller's development group of ICI, said there had been an "explosion" in the use of finan of the in-house EPS system.

Since the system was first intro duced in 1978, the amount of sto rsge capacity has been upgraded from 80 Mbytes to 300 Mbytes

much more smoothly. Planning on a manual basis is a loog operation and you can get so involved in the process you lose sight of your obscilves, he added.

The minimum infection is the legwork in producing data. We have also been able to geoerate more flexible reporting and in terms of cash forecasting and in terms of cash forecasting is an intermediate to the legwork in producing the cash of allows us to run a lot more sceo

allows Us to thin a to more rios," said Whyte.

Whyte's department has used the FCS system as a high-level programming language to develop a range of models which people within ICI can use in a number of lifferent ways.

The level of interest in financia planning has grown to such a de gree, however, that many peop within the company are now di-veloping their own models. As well as cash forecasting, th

system is used for the production of quarterly statistics, sales and management reporting and as a database system for information on OICCIS. ACRES OF THE PROPERTY OF THE PARTY.



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resources. And with MSA's Easy Screen facility you can even design your own screen formats, without any programming

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WARE MONTH

sented. Also rather nasty. Automatic program geoeration. Programs that can read a non-tech-

nical description of what a

eomplex tasks.

Right now, AI is gradual moving from the research labs to the control of the con

So what real Al products are ou

"FOR the first time, so-called expert systems can take the place of human experts in any field." Exaggerated and incorrect statements such as these, from a recent issue of Business Week, are turning artificial intelligence into a hot topic.

In fact, Business Week, normally august and conservative, used its front cover to announce ARTIFICIAL INTELLIGENCE - THE SECOND COMPUTER.

All leads into the next computer computer and incorrect into a hot topic.

Age? Don't hold your breath! AI leads in the next computer

matically, and judge whether a proof is correct. Some of these are the (Japanese) Fifth Generation.
All this makes for exciting stories, but to my miod, oow so sophisticated that they can tional speech, unpuoctuated by ar-tificial silences. A very nasty AI

problem.
Vialon analysis. Ways in which computers can analyse TV camera signals to determine what is repreroducts are concerned, almost othing is available now, and

The first thing you should know about AI is that whenever an AI expert gives you a neat definition of what his field is, take what he sys with an immense grain of call. says with an immense grain of salt. So far, the experts have oot quite

The facts are that AI researchera are clever people trying to do a number of elever, difficult, and number of large companies are interesting things with computera. Quite often, though not always, they try to make computers do

ers have had their share of specta-cular successes, any of which nature, serving the specialised

handful of universities such as Stanford, MIT, Carnegie Mellon and Edinburgh, and the research

pecting or disease diagnosis, and which can provide expert advice

on theissues concerned. Developing programs which un-derstand ordinary typed English, rather than just "English-like" gence Corp, of Sunnyvale, Califor-nia. MIC is a new company selliog vision systems — computers which The systems are primardy in-tended for use in a manufacturing

genr control of robotic arms.

SOFTSELL

hard to find uncontentious AI pro-duct vendors. Radio Shack sells Eliza, a program which unconvineingly pretends to psychoanalyse the user; few researchers would agree that this has much AI-ish

from D] "Al" systems; a program generator for microcomputera which has absolutely nothing to do

called Cognitive Systems, based in New Haven, Connecticut, has op-

planning to develop an Ada teaching machine which may use AI technology; and in Palo Alto, In-

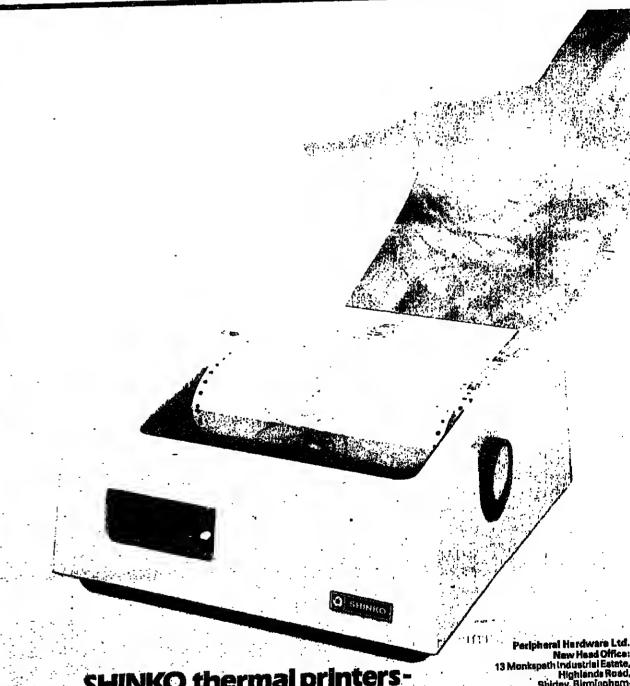
"knowledge base", "problem solving machine", "access using natural language, speech, pieture, etc.", "inference system".

All very Al-ish and impressive, until you realise that the Japanese

US providing morketing one

going on in the AI laba, but cont-mercial products are unlikely to proliferate until the end of the de-

David Ferris



ROUND UP

FOLLOWING ICL's lead, Hewlett-Packard and Digital Equipment bath announced schemes to assist third-party soft-

Intelligent robotics: Commander Bill of Warwick University negotiates flight of steps.

ware suppliers.

ilewlett-Packard is launching a atandard.

markeding programme called HP

Plus, which offers incentives such as discounts on equipment on top of marketing assistance, while DEC plans to set up a directory of Digital Classified Software.

Hytech Consultants, Micro-De signer accepts input from the key-board, plotter feedback nr via a digitiser pad and offers symbol ro-tation, repetition and shading as

sa discounts on equipment on top of marketing assistance, while DEC plans to set up a directory of Digital Classified Software.

A microcomputer package claimed to offer the facilities of a standard CAD system for under 10,000 was launched by KGB Micros of Slough. Developed by project management specialists

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ometimes with disastrous resuits.

But maioframe-oriented suppliers are fighting hack, spurred on hy the falling price of hardware and selling applications into the 16 and 32-bit minicom-

puter market.

This has two advantages for users. One, they cash to on a wealth of existing software expertise and, two, they get faster and more efficient systems which can also talk to their organisations'

"MSA addresses two maio mar-kets — the established mainframe user and new users," says MSA's managing director Michael Hunt. "Traditional batch computers

have got to breaking point — do they develop applications in-house or buy in? As hardware costs are coming down, we are jumping into the 4321 market earlier and they

Mainframe suppliers fight for Blackrock, Dublin has brought out a package which is claims and package which is claims and packages market accounting packages market

Disappointed users are wondering if good ledgers exist, says Chris Youett

and database supplications. All out of ladgers to suit the user's sequire. Price Waterbouses Group, was set among data processing and accounting packages.

Canadian Buropean Systems of Blackrock, Dublin has brought out a package which is claims to use planning application.

Called DAIN 3000, DAIN 11 and DAIN 32, they are nearly systems designed for use by final cital and planning applications.

DAIN 3000 operates on HP 3000 kit under the APE operating system. DAIN 11 works on DAIN 11 works on DAIN 11 works on DAIN 12 operates on VAX is a processing and package which is claims to such a package which is claims to use a package which is claims IS IT too late for decent ledgers in the computer industry? This is a question that many first-time users and suppliers are asking as an increasing amount of software fails to keep the promises made in the glossy brochures.

Because of the islowness to developing financial applications inhouse, many users have bought personal computers out of the indigets—sometimes with disastrous results.

Adainframe suppliers fight for accounting packages market

Knight, "so we wrote our own. There was a need for software that

matched UK and Continental ac

counting practices and could handle multi-currency and multi-lingual transactions. It is a British pack written hy British accoun-

talk to mainframes. It is not as

There is also growing concern

and database applications. All our development work is oriented to making software more user-

He adds: "I expect to see a lot more online products and the company sees an integration of micros and mainframes. We must have software that is compatible to the central database. Modelling tools that can be used on a micro will

ICL distributor Systemsolve bas recently signed the Trader Point agreement to market the ME29

"Ideally, you should go to an independent supplier and try for a user-driven system," he adds.

Some accounting practices have gooe into the ledgers market, largely because they could not find software good enough for their

Knight Consultancy Services, super mini. Director Peter Wemyss sees the kit as "Irrelevant up
to a point. Selecting ledger systems
depends on where the user wants
to enter the DP market.

"It is important to pick the type
"It is important to pick the type
"It is important to pick the type
"It is important to market the ME29
swritted in Ansi Conol and Will run
on IBM systems using the 360 instruction set, Univac, Honeywell,
Hewlett-Packard, Wang, Burroughs, DEC VAX, Dsta General
and ICL kit.
Knight, which is part of the written in Ansi Cohol and will run

Price Waterhouse Group, was set up by Geoff Knight after a Honeywell user asked him to find a suitable ledger system.
"We couldn't find one," says

among data processing managers about what they consider the eoorganisations and the subsequeor duplication of effort and facilities.

DAIN 32 operates on VAX to under the VMS operating system. The packages cost about \$1,30 a copy and incorporate over 200 routines for data manipulation, reporting and file bandling.



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MVS probleme

can cost you plenty. MVS problems get more complex os your DP aperation graws. Without the tools to properly mointain a sys-tem bolonce, castly (ond potentially unnecessary) hordwore odd-ons became common lost resorts. CMF con give you the necessary information to make cost vs. performance décisions for your aperation. In vital orgos like reol vs. virtuol atorage, CMF helps you achieve the optimum canfiguration ta praperly bolonce your systems work-

CMF gives you the biggest picture.

CMF's in-depth real time displays show recent activity compared to his-torical trends, plus additional reports on mochine status service time, and CPU utilisation. This gives the systems progrommer immediate access to important data without sconning volu minaus batch reports. When invoked, CMF gothers and onalyses stotistics, generates reports, and provides luning information, all with minimal

CMF optimises storage, capture data and disploys the results.

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Small computer users are often conned into buying sub-standard software Chris Youett passes on some tips

'95% of micro ledgers made by cowboys'

MANY users are oow getting their first taste of computer power on s micro — and are finding it often turns out to be a sour experience. Poor software, concexistent documentation, limited after-sales service and a slow turn-round sre tommon complaints. Suppose the state of the period of the perio

common complaints.

Phil Kellingley of Surrey-based
Micro Computer Business says,

"95% of the ledgers currently

rid of their first purchased Micro Computer Business says, "A lot of users are now getting rid of their first purchases sad there are too many pirate dealers who just want to sell, then fly the coop.

back bedrooms.

"Their complexity is ooo-existent and the packages are limited.
One of the first things a user puts on his system are the ledgers. It is not simple packages," he adds.

Business Solutions also problets.

s recipe for disaster.

Business Solutions also markets
The real problem is that it is a financial modelling package for very easy for cowboys to operate micros called Mars (Management from home. It is a bit frightening. Accounting and Reporting Some of the ledgers on the market haven't even been debugged after

two years."

Rellingley advises users to make and Cromemco kit.

It is menu-drive sure the package will run their io-dividual systems in terms of data volumes, speed of operation and

Take your secountant or indepeadent consultant along with you," he asys. "It is worth laying out 1300 for the advice. The buyer must beware. The smaller the machine, the more likely you are ducts like the Mercury operating system for Apple microcomputers

toberipped off."

Independent consults nt Bill
Guy of Guy Associates in Coventry
says his company has never been

Midlands and North by Templeman Software of Stratford-uponassociated with a package which hasn't had some problem or meded tailoring. "For example, fix invoicing packages have quantity fields that have decimal the fields that have decimal that h

try fields that have decimal places," he says.

"If you deal in items sold by the length, it is quite likely you will send out, say, 2.5 metres of tube. I was recently examining a pack vely easy to do, but it can take up which could not ester for a non- to a week.

wasn't designed properly — and it far less time. I estimate the listing is supposed to be a new piece of for s standard 20K figures and software. age is 10 to 20 pages. software.

He added: "The approach of suppliers is fairly inflexible. They doo't seem able to modify software "On Mercury, the listing is reduced to 10% of the original. I

Some micro users have become to disillusioned with the standard of ledgers that they have written heir own and put them on the

One example is Business Solu-uoos of Ilford, Essex which is an offshoot of an accounting practice. Director Stephen Page explains:
"We would send a client's work to leck late and full of boles. We looked at the various micros and packages — most of which were rubbish

"We used the US Osborne softages and tested it on our own modify it with 20 fields, my clients. We took oo programmers and have now got some decent Pollock adds.

Upgrading the system

rsther turns the whole software market oo its head. Mercury has

the power to join up to 15 Apples with the I6th controlling a disc,

thus giving true distributed processing — and this is the machine that was made to play

"The product is only saleable to

programmers and cor to the cod user so it won't cause any redun-

dancies. Mercury requires the programmer to be a bit of an analyst.

"It uses masks like CP/M and

the catalogue sorts the data alpha-betically whether it is a file,

program or mask. If I want to type

System). It runs on Superbrain Rank Xerox 820, North Star Hori

zon, Digital Microsystems, Altos

It is menu-driven and can pro vide user-defined reports, budget-iog and planning data, modelling with WHAT IF facilities and will

allow users to explore different

management strategies. It was

written hy Sapphire Systems of

Perhaps the answer lies in pro-

ONCE the user bas gained suffi-clent experience with the stan-dard ledgers, he or she may feel that the system should be up-graded to run fluancial modelling and report with a small conform clent experience with the standard ledgers, he or she may feel that the system should be upgraded to run financial modelling and report writing applications.

Some packages have these facets as standard and facilities range from simple to very advanced. There are also lots of financial modelling packs.

Thorncroft Management Services of Leatherhead, Surrey, has a modelling package called ranges of Leatherhead, Surrey, has a modelling package called ranges of Leatherhead, Surrey, has a modelling package called ranges of Leatherhead, Surrey, has a modelling package called ranges of Leatherhead, Surrey, has a modelling package called range of the language, he says, has a modelling package called range of the language, he says, has a modelling package called range of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package of the language, he says, has a modelling package.

The prohlems, rick analysis and p

Teameash covers WHAT IF problems, rick analysis and

there's department of the matter of the second of the seco



POLLOCK . . . Financial applications always need tailoring

THREE THINGS With the continuing growth of computer applications in business and industry, the role of the THAT MOST **Data Processing manager** has become more important and challenging than

ever hetore. However, there are three areas that most D.P. managers would agree are. in plain language, a pain in the neck.

Payroll, personnel and pension administration. They are complex.

time consuming, and frustrating. The requirements are forever changing the results always required yesterday. They burn up far too much of your department's time, and in many ways aren't really what D.P. is all about.

Yet the effective operation of manpower administration systems is essential to the smooth and efficient running of a company.

So you shoulder the burden, and soldier on, putting up with these three big problems.

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Peterborough Software offer three systems - Unipay. Unipersonnel and Unipensionwhich have been developed

THERE ARE writing or modification

COULD DO

through nearly twenty years of experience. All three systems are based upon a simple concept. The central function and basic requirements of manpower administration systems are the same for any company. The complexities arise through the variety of input calculation and output requirements, and their frequently changing nature.

Peterborough Software developed their systems based upon central, common, programs. These then became completely individual packages by the use of the parameter file concept, which means that the detailed application requirements of any customer's system and Indeed changes to those requirements, are accommodated without any program.

Our systems are

quick and easy to install and are designed for operation by the user department, thus minimising D.P. time, Free format inputting means little ar no requirement for new documentation, and both standard and ad hoc reporting is quick and easy. Each system is designed to interface not only with other Peterborough Software

systems, but with your own user weillen systems 100, sa you won't need to be forever re-entering common data.

All three systems are proven in operation, with data validation checks built in and audit trail facilities that the most demanding auditor will

Unipay, Unipersonnel and Unipension are designed to suit a wide range of mainframe computers, including teleprocessing versions, and are backed up by a comprehensive support programme, including user education and statutory

To get the full Peterborough Software story, telephone Peter King on 0733 41010, or write to him at Peterborough Software; Borough House, Newark Road, Peterborough PE15YJ.

Then get ready to forget the problems of manpower administration, and concentrate on some really productive data processing challenges!

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Our software makes sense of your hardware े अपनी जी के अपने कार किया है अपने कार के कार की कार कार के लिए हैं है जिसके जी जी है है.

A user may soon tell a robot to carry out a task without having to describe how to do it... Phil Manchester reports The state of the s

The real breakthrough will come when robots can take sense data, such as vision, into consideration.

Programming the robot to solve its own assembly problems

program on robots is complete.

The operator performs the task which is recorded on some form of

every time the tape is loaded and

program is recorded. This recording process is viewed as a slow and laborious method of set-

ting up a robot and leaves no room for flexibility in the process.

The move, therefore, is now towards offline programming. As Tedd explains: "In a perfect world

with complex short runs the way

"a growing interest in programming robots offline".

As Tedd sees it, most commercially implemented robots are currently programmed by example in what is called in robotics jargon "teach mode". The best known example of this is the paint spraying robot without which no TV program on robots is complete. announced its sponsorship for a working party to examine the re-

quirements for a programming language for assembly robots.

The SERC initiative is, perhaps, a reflection of what is a minor revolution in the robotics research nity - the transition from what might be called sophisticated machine tools to highly flexible general purpose robots for assem-

The group has in fact existed for a couple of years informally and includes robotics researchers from four universities and a number of

Underpinning this development is a body of knowledge about pro-gramming assembly robots from a

Mike Tedd of the University of Aberystwyth, a consultant to the software house SPL, explains it as

ning - ideally expressed programming — ideally expressed in some form of language."

The key phrase is "complex short runs". Ultimately, the current research is aimed at producing a means of programming robots in such a way that they are able to solve problems in assembly them-

Unimation's Puma robots, for example, offer a programming lan-guage (VAL) which goes some way in this direction has it will the engineer charged with the proing having a clear idea of what is required as well having to describe how the task is to be per-

"He knows all of the situations hat may occur," said Tedd. "But much higher level lanwhere the engineer describes the problem and lets the robot sort out bow it solves it.

"It is very hard," he went on, "particularly when you throw in the idea of flexibility and realise that you are dealing with a world full of uncertainties."

This takes the subject into the ealms of artificial intelligence as the robot is required to perform some elementary reasoning about the problem and how if is to

It is no aurprise, therefore, that one of the major developments in this area emanates from the University of Edinburgh's Artificial Intelligence Laboratory. A group led by Robin Popplestone has been working with SERC sponsorship or a few years now.

The language they have come up with is called RAPT (Robot Auto-

matic Programming Tool) and is referred to by one of Popplestone's team as a "model based language".

Pat Ambler of the AI lab explained: 'It is really a development of APT — a language for numerical control machinery.

"It has a syntax like APT which enables us to take additionage of the bles us to take advantage of the familiarity that engineers have with it. But there is an awful lot of mathematical reasoning behind it because assembly processes are about picking objects up and putting the a on top of others."

"What you need to be able to say is pick up part A and attach it

to part B," she went on.
The RAPT language is currently running on the AI lab's DBC System 10 using the AI language POP 2 for its implementation. The Edinburgh group is, however, much more ambitious about future work in this case. A subject looked work in this area, Ambler looked into the future and suggested that

into the future and suggested that the real breakthrough would come when such systems could take sense data into consideration.

Sup to colossal value.

Sup to derive data about touch and applied forces. We are currently working on the correlation work in solve some of the riore made at the planning time. If depends the planning time if depends the real breakthrough would come when such systems could take sense data into consideration.

Sup to colossal value.

Sup to colossal value.

Sup to derive data about touch and applied forces. We are currently working on the correlation but it is a ply like contribution but it is a ply like contribution but it is a ply like contribution but it is a ply like to contribution but it is a ply like contribution but it is a ply like to contribu

upon the sort of support that is forthcoming from industry and SERC but there could be some breakthroughs within three

years," said Ambler.

Tedd described Edinburgh's
RAPT language as the world
leader in this area. But there are other efforts taking place in the US

particularly in IBM.

Although oot released in Europe as yet, IBM has a robot assembly language of its own. More details of this language and what it can to is expected to be forthcoming fairly soon and both Ambler and Tedd were excited about the up-

Working party to be need at IBM's
UK research facility at Hursley.
As part of the SERC working
party, IBM has an interest in both
its own work and Edinburgh's.
Its language, AML (A Manipulator Language) is described in a
recent paper presented by David
Grossman of IBM's Yorkion
Heights laboratory at the Robots
VI conference in Detroit at the VI conference in Detroit at the beginning of March: "AML is both a good robot language and in excellent computer language, combining some of the best feature from Algol, APL and LISP is a blend particularly suited to rob

AM L was developed from earlier work by IBM which began a decade ago. According to Grossman, IBM's work on model-based systems, as opposed to teach mode syatema, began in 1975.

Grossmao also refers to anothe project in developing model-based which allows AML programs to be simulated offline with optical graphics display and some of the effects of sensory feedback.

IBM is extremely keep to hard

ness the power of robots for its own internal use. Grossmao outlines a number of current appli cations, including one for small batch assembly. It is, however,

It is a pity there are no initiatives in the UK to solve some of the more mundane problems.

fairly cagey about tying its re search work to any future product

AML, bowever, is in the rel world (in the US at any rate) it ready and is likely to form 8 major contribution to the future de velopment of robot languages.
In addition to IBM there a

number of other commetcial SHRC through the working party, including Philips, GEC Marcon, Rolla Royce, Hall Automation and British Robotics Systems, The factor has links with SPI, which ter has links with SPI, which appears to be making a significant mark in the whole area of sufficient intelligence. The University involvement comes from Hell, Cranfield and Cardiff as well as Edinburgh.

Edinbutgo.

It is to be hoped that SERCE It is to be hoped that survey initiative goes beyond pure reinitiative goes beyond pure research and into the area of product
development or the UK will be
once again left behind in the business of turning good ideas into

'Keep it costly by keeping it complex' is IBM strategy "What IBM now has to do is to sort out the tangle of operating systems to reduce machine overheads and

understsodiog in any one year might lead to a reduction in budget cut . . . cost (to the IBM user)." However, if the choice is more being and more buck the corporate acceptability might be much

SO concluded a recent leading arti-cle in this paper. Odds on, however, that this hope for a re-duction in cost is far from the cor-To find the evidence for this conclusion one had only to refer to

DP salary survey in the same

Broadly the conclusion of

survey was that increasing DP staff shorage is likely to force up wages. Both the leader's subject —

BM mainframe upgrade policy, and the survey results - higher

DP department manpower costs

- are two different sides to the

same corporate mentality. This

response mentality comprises not

only corporate strategy but also the

cution of targets, budgets and/or manpower). Briefly stated, the executive's driving force is the

satisfactory schievement of output ligures, working to budget and maintenance of manpower levels.

The plug-compatibles'

higher market

share is a result of

in the words of Battalia and Tar-

rant's The Corporate Eunuch,
"The harried executive (knows)
that he is to be judged by results."

that same book, "Perhaps the most distinctive boon — and ultimate bane — conferred upon the manager is the privilege of isolation from reality..."

One result of this is that "(the executive) finds himself in-

ment services :department size, ratio of chief senior analysts to senior systems analysts, increase in overall budget, increase in capital

their fitting into

IBM strategy

These last points could be the clue to IBM's strategy throughout its product range which, viewed cynically, could be described us exploiting the traits of corporate one-upmanship or alternatively be looked at as expert marketing acu-In short, the strategy appears to

be one of keep it costly by keeping it complex and relatively incompetible. By so doing, the IBM upgrade path is strewn with the need for more capital budget, more manpower, and more administration to the probable, if veiled detailed the composition of the probable, if veiled detailed the composition of the probable. light of the responsible corporate What drives the corporate executive? (Executive can be taken decision maker who sees his empire growing through "genuine to mean any person within the or-

Hence the multitude of operat ing systems, terminal types,

As far as the plug-compaubl are concerned, this approach wea-kens because it divides. Just so long as there is such a plethora of tectures the plug-compatibles will be forced to divide their efforts in order to offer a broad enough

ange to compete.

However, too broad will result in under-investment and under-development in the product, while too narrow an offering is a gamble of large proportions. No doubt the of large proportions. No doubt the IBM corporate watch-phrase is "keep'em guessing".

The plug-compatibles' increase in market share, at cost to the

result of being able to fit into the broad IBM strategy of not having a compatible approach while still offering more machine for money. In terms of the traditional main-

frame competitors offering greater upgrade companibility they have suffered reductions in market share. Wby? Look again at the corporate man. The very last thing he wants to happen is for the man power requirements to fall, or the capital budget to be underspent, or the backlog of work to fall signifi-

retainey forced into a position where he juggles figures . . . to produce these results". Perhaps the "juggling" is achieved and therefore the judgment on results during the annual round of re-ne-gotiating targets, forceasts, or budgets which often lays low the corporate management for some Given an equipment range during the annual round of re-nesoluting targets, forecasts, or budgets which often lays low the corporate management for some
weeks.

Given an equipment range
offering the same or more power as
equivalent IBM, obviating the
oned for conversions and reducing
the complexity all at a lower real
the complexity all at a lower real
cost then these features, desirable Pethaps it is even on the size of icrease or decrease that the execu-

increase or decrease that the executive's reputation is likely to be huilt. The targets themselves have displaced their proper achievement in the judgment of relative success or failure. But what has this to do with mainframe policy? furthis:

| Certainly not, the person whose empire is threatened. That is the wrong person whose success or failure. But what has this to do with mainframe policy? The second watchers. Namely, do not look for watchers. Namely, do not look for watchers.

watchers. Namely, do not look for necessarily logical hardware and/or software decisions in terms of the end user but rather permute the Top DP staff also fall into this definition of corporate executive and lo that sense are probably also driven oo among their peers by just such factors as DP or management territors. options in a marketing sense to;

·Assist the corporate empire Lock out traditional compet

• Keep the plug-compatibles

overall budget, increase in capital budget, etc.

What, theo, about the bope expressed in the leader of cutting costs to the IBM user (and eventually by knock-on effect other mere)? If the choice is to offer more bang for less buck" i.e. reduce costs absolutely, then the executive faced with spending a given amount could well decide



"IBM's upgrade path is strewn with the need for more rapital budget, manpower and administration.

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Round the world in 20 secs

REFLECTING the move to even smaller electronic circuitry, the Infotec 6100, a new microprocessor-controlled digital facsimile from Kalle Infotec, can send an A4 document across town or around the world in just over 20 seconds.

The machine is a Group 3 model (with Group 2 compatibility) and is designed to keep transmission costs down to a minimum while retaining high-quality reproduc-

Although the Infotec 6100 ia compact the state of the art technology enables it in transmit sharper, clearer copiea of typed, handwritten, drawn or photographic material over any distance using conventional telephone

A feature of the Inforce 6100 transcriver is its ability to transmit up to 64 shades of grey. This means that photographs (both hisck-and-white and colour) can be faxed with very little loss of

the key features. Transmitting tendance with its automatic



The Infotec 6100 facsimile from Kalle Infotech.

just telephones the destination, inserts the copy to be faxed, then lotining, a reduction facility, and presses a button. Return mail can be received on the same call, so there is no need to re-dial. which allows up to 50 documents The Infotec 6100 costs £7,295.
Kalle Infotec (CW), 155 Gower

The Infotec 6100 eliminates the Operating flexibility is one of need for constant operator atdocuments is simple; the operator transmit and receive features. THE Series 3000 Factory Data Collection Facility (FDCF) introduced by Honeywell combines an extensive range of terminals sod systems software designed to give manufacturing industry increased monitoring capability and resource Control relevant to the central computer system for processing.

According to Honeywell, the Series 3000 FDCF offer newlevels control relevant to labour, naterials, work in progress, finished goods inventory, and other areas of factory operations.

factory

data collection

According to Honeywell, the Series 3000 FDCF offers newlevels

of performance and cost benefits,

including savings in inventory, more accurate product costing, im-proved information flow, reduced

paperwork, increased productiv-

ity, better component control, lower downtime as a result of more

efficient machine monitoring and maintenance, faster machines re-

atart, and easier progress chasing.

A typical price for a distributed

A standalone system comprising a

small cluster of six terminals typically priced at £38,000.

ystem comprising a mixed cluster of 20 terminals would be £75,000

FDCF works as a standalooe facility via the DPS 6 or Level 6 puters; or it can run as part of a distributed processing system in association with Honeywell's medium and large computers or with other compatihle host processors.
In its DSE (Distributed Systems

Environment) role, FDCF equipment can be deployed at many different locations, and at selected work areas within those locations, esch collecting dats (eg on lahour reporting, quality monitoring, stock-room cootrol, work io

ompatible with standard buy-

Honeywell Informatinn Systems (CW), Hnneywell House, Great West Road, Brent-ford, Middx. Tel: 01-568 9191.



Graphics terminals

THE Visual 500 and 550 mag of graphics terminals providing Textronix 4010 compatibility, 768 r 585 resolution on a 14 inch seem for less then £1,600, is now being transferred by Tarket 1 marketed by Techex.
The 500 and 550 models are

ness, laboratory and scientific ref-ware including Plot 10, Disspla, Tell-a-Graff and SAS/Graph. Techex (CW), 5b Roundways, Elliott Road, West Howe, Bon-

can io its turn support up to four display stations (video controller and monitor), but with a total maximum of 18 displays on one host PDP-11 or VAX-11 compu-For a low-cost solution io appli-cations where high system throughput is not required, up to four VT36 display stations can he configured locally out n PDP-11.

The VT36 is designed as a totally interactive system. It is altotally interactive system. ways supplied with a joystick so that the user can simply and quickly interact with the system.

Digital Equipment Company (CW), PO Box 110, Reading RG2 0TR. Telephone: (0734) 868711.

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Plotting is controlled directly by operator

DESIGNED with the draughtsman in mind, Benson's model 1425 flatbed plots at up to 50 cm/sec and features an 80 × 24 character screen with current learning and orientation and precision alignment on are printed medic in character screen with querry key-board housed with the electronics

in a mobile, free-standing unit.

Many plotting functions can
oow be controlled directly by the
operator via the keyboard and
screen, including individual speciications of pen speed, acceleration and pressure to ensure optimum quality of inking regardless of pen

The screeo can be used to give full prompts of all operator controlled functions and messages from the user program. A replot

alignment on pre-printed media is assisted by use of a magnifying lens fitted to the pen carriage, and portable hand-held joystick onwol for pen movement.
The 1425 can simultaneously ac-

commodate four different pen types for plotting on single sheets of pre-printed or plain papers, in-cluding all the media normally ound in a drawing office.

Benson Electronica (CW), Techno House, Redcliffe Way, Bristol BS1 6NH.

Addition to printer series

TWO new 132-column ministure printers have been added to Mannesmann 'I'ally's MT100 series, announced at Compec'81.

The MT130 is the simpler 100 chps version; the MT140 offers 160 chps and more options. Buth are compact and low-cost. One-off retail price for the MT140 is £630.

The series is aimed at the

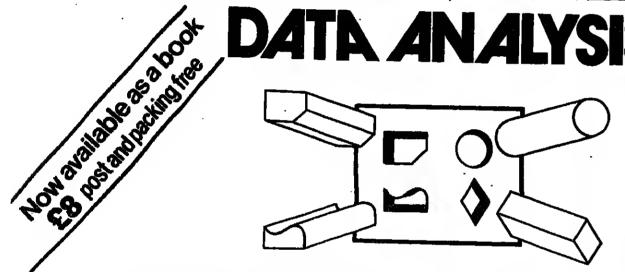
The series is aimed as the microcomputer and the small

TWO new 132-column miniature system. The printers are said to he

Standard options include two-coluur and OCR printing, eight character widths, programmable forms control ond enhances ble paper feed. Mannesmano

Mannesmano Tally (CW), 7 Cremyll Road, Reading RG1 SNQ. Telephooe: Reading (0734) 580141 Telex: 847028.

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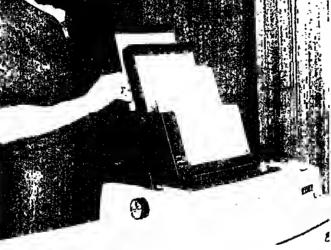
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Automatic feeding

A RANGE of automatic sheet feeders available from BDP (Word

mate the feeding of paper and envelopes to the printer.

Designed as add-on units which can be strached to all popular word processors, including IBM and Rank Xerox, BDP sheet feeders require oo screws, bolts or special tools. They feature an advanced separation technique which enables paper weights from 60 to 100 gsm and five-part multi-part sets to be used interchangeahly without

any occessity for adjustment.

Depending on the model, BDP sheet feeders handle standard leterheads or form sets from 6 to 12 inches wide and up to 14 inches long. Double sheet feeders are also available to bold letterhead and continuation sheets or any two different types of paper. An optional

continuation sheets or any two inferent types of paper. An operation covelope feeder will accommodate envelopes up to 12 × 9 inches.

BDP (Word Processing) (CW). Hill House, Clock Tower Rad, Isleworth, Middlesex. Tel: 01.560 7905.

Genie of the micro

THIS month sees the launch of the Hong Kong-built Genie III microcomputer, which is mar-keted in the UK by Lnwe Electronics of Matlock,

Genie III is a fully expanded and integrated micocomputer, containing 64K of RAM, built-in screeo, dual disc drive with

double-density storage facility.

The basic Genie III computer will retail for about £1,600 and the professional purchaser can expect to pay up to £3,500 for a complete system including all peripherals

system including an peripherate and accessories.

Lowe Electronics has sold more than 10,000 Genie I and II home computers since it moved into the market three years ago.

Lowe Electronics (GW), Chesterrield Road, Matlock.

Tape prep system

COUNTING House Computer Systems has launched a low-cost standaloo e numerical control tope preparation system, GNC 1. It incorporates a powerful Computer Automation desk minicomputer and now also offers the power of high speed Winchester discretchingly combined with the NG notice of the power of the pow

nology combied with the No parts programming system, GNG.
With GNC-1, a picture of the component; the machine and the tool is displayed on a graphic screen. As soon as an operation is commenced, the tool movement instantly shown on the screen. This enables the programmer in check each stage of the program for errors and collisions.

Counting House Computer Systems Fornham St. Martin Bury St. Edmunds, Surfak Tel.

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0284 68921.

Total control for smaller networks POWERFUL new system the

sor control; and a four-page VDU buffer giving high speed scrolling and access to command informa-

Weatward Micro Systems (CW), Alexandra Way, Ashchurch Industrial Estate, Tewkesbury, Glouceatershire GL20 - 8NB. Telephooe 298600 (STD 0684) Telex 437239.

system controllers can react to new

Up to four microprocessor

based VT36s can be connected via

serial synchronous lines to a host PDP-11 or VAX-11. Each VT36

coodinons is often crucial.

mimics or graphics, on multiple

display screens.

It also performs dynamic picture update, sutomatically displaying changes in the user's database, as

they occur.

Developed as a complete package, the VT36 combines an integral 16-bit microprocessor-based controller with sophisticated graphics software. All picture display tasks are performed internally, leaving the user free to concentrate on his application.

The dynamic picture update

The dynamic picture update facilities make the VT36 particu-

larly relevant to applications such

as process monitoring and public utility network cootrol, where the

Graphics at

high

resolution WITH its fourth major new product release this year, Westward introduces the 2015 graphics ter-

Based oo Westward's 2000 ter-mind, the 2015 offers high quality graphes, with a resolution of 1024 × 734 pixels. The user can select the most comfortable operating

position and bas control over newing angle, distance and screen tilt. The detached keyboard pro-vides a selection of colour-coded

keys and comes with a unique document bolder, aiding data entry.
Key features of the terminal in

clude programmable line styles, a "write-through" mode, choice of four character sizes and up to 8448

characters simultaneously User options include plain paper or electrostatic copiers; graphics tablet for rapid input of diagram-matic data, meou picking and cur-

reduced

network cootrol, management and trouble abooting within reach of users of smaller octworks is announced by Racal-Milgo.

The CMS Series 2 is a compact Power Equipment's Model DEV 699 acoustic cabiner.

complement to the large network CMS launched two years ago by Racal-Milgo, Exploiting the ad-Racal-Milgo; Exploiting the advanced technology of its larger counterparts, it brings the benefits of management control within the reach of oetworks funded by modest budgets, says Racal-Milgo.

Based oo a powerful micro-computer and using advanced software, CMS Series 2 can monitor an entire data communications net-Printer noise DESIGNED to reduce word

processing printer ooise by up to 35%, a new noise-absorbing cablatt from Power Equipment can be used with many of the popular dalsy wheel RO (receive only) printers with twin sheet feeders.

Applications for the new Powquip Sliencer cabioet, Model DEV 699, include the Rank Xerox 840, 850 and 860 printers, Dishlo 630 and Quine 7-10 range. entire data communications net-work from any point around the world. All management functions are performed on a dedicated second channel independent of the

Using CMS Series 2, the operator can detect network faults in seconds. The system instantly in seconds. The system instantly alerts him that something has failed, then allows him through the colour graphics display to zoom in on the fault, identify it, and reconfigure the network to restore data flow. Printer ooise is reduced, oo sverage, by 12-15 decibels which means the machines are 75% quieter in oormal office environments, say the makers:

The Power Equipment Company (CW); Kingabury Works, Recal-Milgo (CW), Richmond Ringsbury Road, Loodon NW9 Court, 309 Fleet Rnad, Fleet, EUU. Tel: 01-205 0038.



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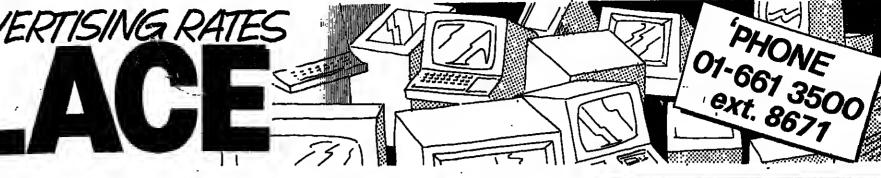
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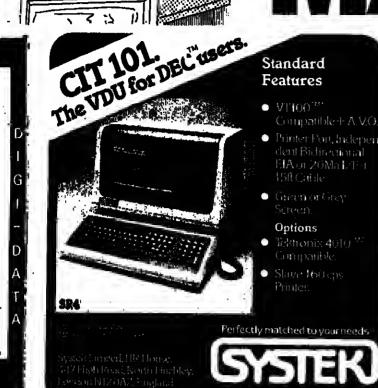
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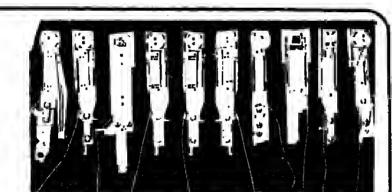
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> Relevant experience is critical, dealing with both users (all all levels including Director) and monaging computer aperations staff. Technical experience must include operations analysis, writing of MVS/JCL o good understanding of VSAM and preferably experience of VM/CMS. This position reports to the

Production Services Manager SENIOR PRODUCTION CONTROLLER

The main area of responsibility is application systems -Installation, production maintenance, investigation and correction of lallures and the provision of accurate documentation. Experience must include iloison with users (including systems development), creofing and maintaining VSAM files, OS: JCL writing and operating Operations analysis experience is an additional banus. This position reports to the Production Control Manager. SENIOR OPERATIONS CONTROLLER

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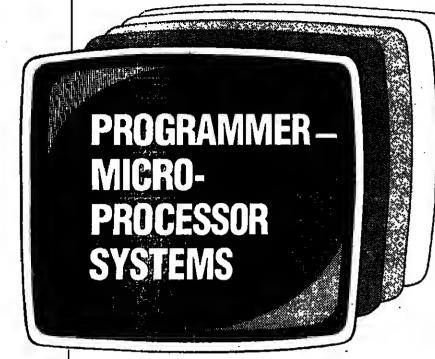
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Reytheon International Date Systems is the computer division of Reytheon Worldwide Company, a succeesful company with over 75.000 employees. in our Amsterdam office we develop end support eirline terminsisystems, and apacial minicomputer applicatione.

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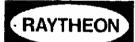
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Anassociate company has wonthe contract to provide the staff for a new Petrochemical complex. I will shortly be looking for suitably exponenced people who want to work in the USA for a year before relocating to Saudi for a further two year renewable

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These are parmenent etaff posts. Systems Analyst applicants ahould have experience in analysing proposels, designing systems and preparing programmer apacifications for Cobol and Fortran. Programmer applicants should have several years experience of ISM Cobol and Fortran and previews operating exparience would be of interest because easistance with two-shift operating will be required between Merch and June aschyser. For both posts knowledge of ISM computers, VM/CMS and JCL would be of particular edventage.

Conditions of service will be generally those of the Local Government Service. Application forms from Establishment Officer, Scottleh Examination Board, Ironmille Road, Dalkelth, Midlothian EH22 tLE (Tel 031-863 8601) to be returned by June 4, 1982.

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X25/PSS. etc.

Software development

Good educational background plus

programming and some knowledge

at least three years' Assembler

of communications, preferably

Software and Mandetons

Development Opportunities

This combination of small successful British company and young dynamic American organisation has an immediate requirement for a number of additional people to work on a range of advanced communications systems.

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. . . various levels required between 18 months' and six years' experience, including Assembler programming.

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At least 18 months' in hardware development. Knowledge of Data Communications, Telephony, Micro-processors or VLSI would be of interest.

Sal ville Engline also required, with a knowledge of the PDP-11 Architecture and Diagnostic Structure, and some appreciation of Data Communications.

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PDP 11/705

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The City

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If you have a good knowledge of IBM Aseembler, 2 to 3 years in systems programming and experience of some or all of our software (an operations background is also aplus), then you could well be the person we need.

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OPPORTUNITIES Our Immediete domestic and international consulting needs are detailed below. If you ere of a professional disposition, akilled and dedicated, and wish to join our growing permanent or contract ateff, please contect us in respect of these and future opportuni-INTERNATIONAL **RPG11, S34** New York **Progremmers** RPG111, S38 West Africe **RPG 11, S34** Anelyst/Programmers Hollend Strong IMS/DB skills **DBA** or **Designer** IBM, OS. CICS Perie Systems progremmer Bruesele RPG 111, S38 Anelyst/Progremmer Home Counties COBDL IMS DB Programmer/Anelyst Home Counties Progremmers COBDL, Univec 1100 Teem Leader, Programmers Eseex CDBDL, TSO/SPF, MVSProgremmer London Programmer **Home Counties** Burroughs 6800. Analyst/Programmers, Programmers IBM \$38 or \$34, Middieeex Analyst/Programmer MAAPICS Home Counties TASKMASTER Systeme Designer Aberdeen. Experience of Anelyst/Systems Designer: nterective systems Home Counties. Radifon R850 Senior Analyst Cambs. DL/1, CICS, COBDL All levals Aberdeen For more information please contact: Resources Department
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IBM RPG III OR II £8-£18,000 **SURREY**

Our client is based in North Surrey conveniently loceted for epplicents who live in South London or Surrey. They ere an Internationally known softwere house who currently require Consultents, Analyst Programmers and Programmers to be office besed in the main but occasionelly at clients' premises.

Being a softwere house the work involved will be veried but in the main will revolve eround IBM SYSTEM 34 end SYSTEM 38 hardwere, full treining in RPGIII will be given to RPGII Progremmers. Application areas include Menufecturing, Process Control, Accounting, Insurance and Benking.

Ideelly you will have upwards of two years' experience on IBM GSD hardware and be competent within the range of your current job title. You will elso be career minded. These positions offer excellent career possibi-

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These opportunities provide ettrective ealaries, free housing, tax exclusione, generous leeve ellowences end free medical cere. All positions offer long term cereer prospects end ere initially on bachelor eleits. Maried eppointees will receive a mentel separetion ellowence. Interested epplicants should forward resume to Mr M.J. Piper quoting ref no 5081. A covering letter should indicate enviorgenisation from whom it must be withheld.

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A market leader in the areas of office automation systems, information science technology and data communications requires a number of additional Senior Systems Consultants for its London based operations. All respondents, aged 28-35 years, should hold at least one numerate degree. It is essential to offer a minimum of five years experience of systems design, consultancy and project leadership gained with either a major manufacturer or a total systems supplier. Candidates are expected to be fully au fait with

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Cambridgeshire: Salary to £12k

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he expected to have had expusure to a leading mini- or micro-computer. Applicants of interest are: Data Communications and Networks, Message/Packet Switching, Process Control or Defence. Candidates who demonstrate management potential will, of course, be considered for the more senior positions.

Ref. 1/19/C.

X25 Designers

N.W. England/U.S.: Pkg. to £15k

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A Loodon-based Total Systems Supplier has a number of vacancies for Applications Engineers and Project Leaders. For the more senior positions suitable candidates should already have had responsibility for systems hardware procurement installation, commissioning did software package purchases. For the less senior positions, applicants must rechniques are especially favoured.

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Ref. L/19/11



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★★★ IBM Assembler/Cobol Programmers ★★★ to £9,000

Our client, a leading city bureau has asked us to carry out an extensive search for three competent Assembler Programmers, preferably with some COBOL experience, to work on twin IBM 4341 machines running under DOS/VSE. A minimum of 18 months' experience is required.

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Further details and application forms obtainable from the Senior Administrative Officer (PSI at the college (0)-928 9581), returnable by May 28th, 1982. 19489

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Local Area Network and **Multifunction Workstation** Software Designers

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Experienced System 34 or 38 RPG programmers are required to fain a highly successful com-pany developing and marketing a comprehensive range of commerctal packages in IBM 155D equipment. Marketing oriented and presentable cambidates are lifeally suited to these positions as extensive client contact will be regained with the apportunity to develop support skills. Contact Tim Bridges

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Our client is the Minicompuler Business Systems group within a large International Mancial exgaulsation. An additional programmer/analyst is required to work in the development of packages for a range of equip-ment incloding PDP11, Wang 2200 and IBM 5120, Candidates most be degree level. CDBOL BASIC essential, DIBOL very useful. Attractive company hen-

clits. Contact Tim Bridges

Micros W. Herts. c. £10,500

S/W Engineer

This is an interesting and challenging opportunity in a technical programmer with an understanding of micro architecture to Juin a confpany which is in the Internat al micro applications to medical systems. A knowledge of ZAC assembler plus a high level language would be useful. There is potential by promoden to posject header in the near lotme. Contact Terry Harvey

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The ideal cambidate for this posttion will have a wide appear lating ul micro computer applications in technical knowledge of, or experlence in Local Area Networkling. You will be capable of designing products which integrate connments in a L.A N. encironment no will have the skills to plan and control and will malntain Technical awareness

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A leading international company supplying a wide range of IBM maintraine software products renoire IBM assembler programmers. You will be expected to work in the design, development and support of new and existing products. You oust demonstrate lotal commitment to this type of work. Pooling transing on inhouse equipment. Some tracel to USA and Campe is possible. Contact Tim Bridges

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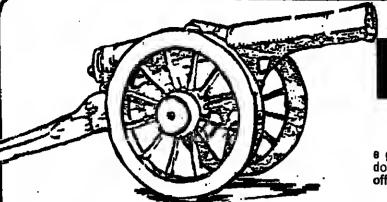
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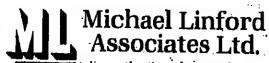
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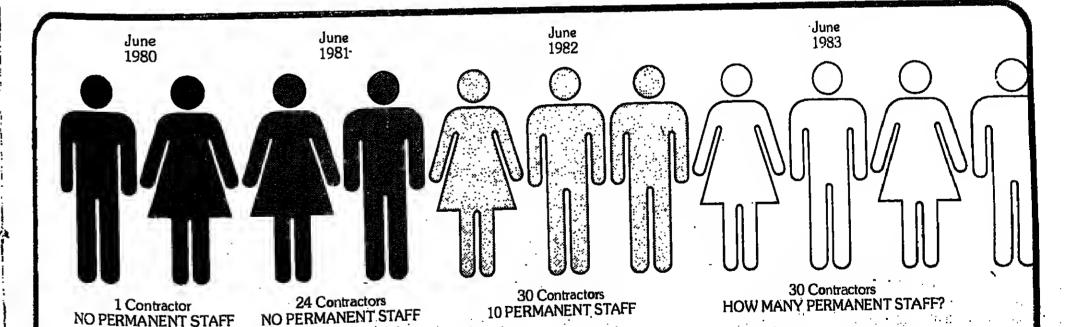


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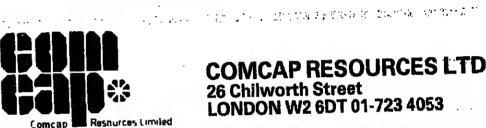
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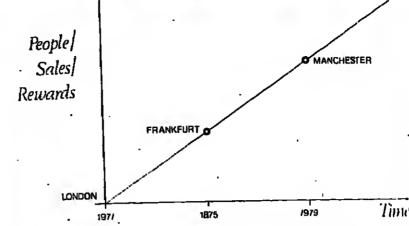
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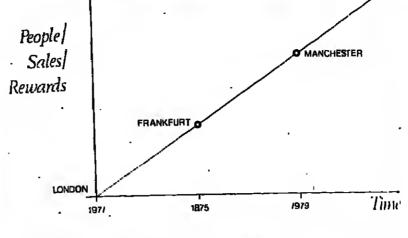
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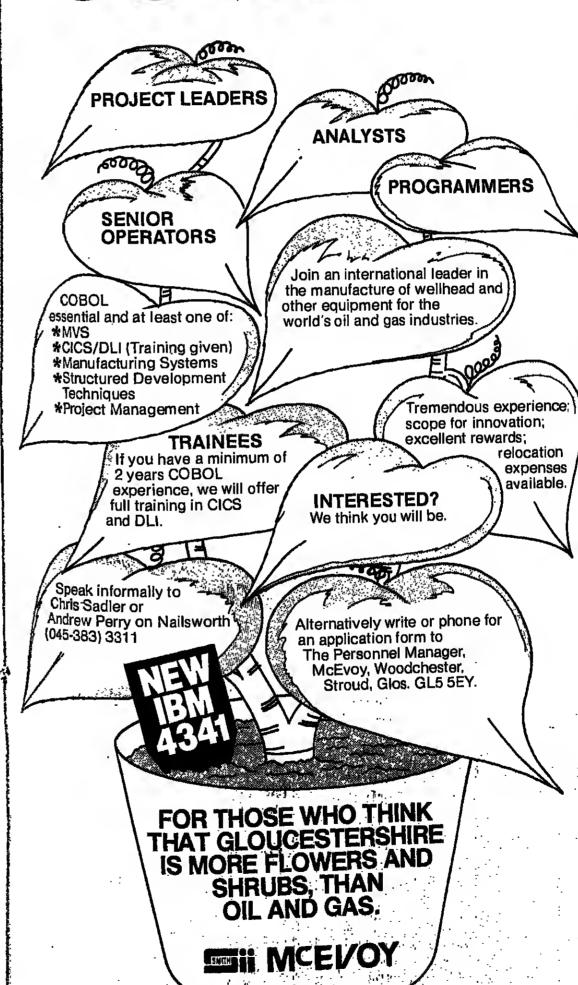
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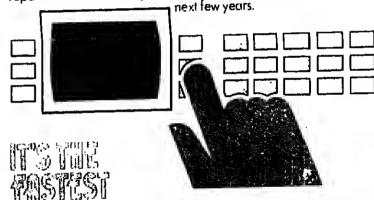


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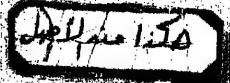
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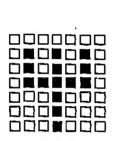
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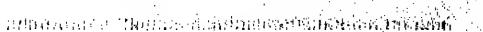
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IORS IN CONTRACTING-1

lowboys are no longer accepted by the industry and are making way for the professionals, says Chris Youett

Respectable' image for contracting as demand for specialists grows

F you want to survive in the agent staff business, then treat at his meant as if it is a full are job and work professionally. Only the message coming from

is by industry.

Is mick a rich hunting ground for state a rich hunting ground for state and in the move oo elsewhere in the pounds a week more.

No matter how short of staff an existion is, many DP managers are want to know how many some the aspiring freelancer has

some the aspiring tree lancer has capleted before letting him through the gate.

Reputations also count and they are take on greater importance do to the trend to projects as opposed to one-off free lance jobs. It projects ade usually means an areasy or software house will assemble DP staffs to produce a complete system or suite.

emplete system or suite.

The 1981 Budget seot shock men through the cootracting indexy, in an attempt to stop the national manager freelancers who take the names or failed to deduct all or part of their earnings the general proposed that that or agents would deduct tampatically one-third of their feaforter purposes.

this proposal has now been sheet, but it is quite likely that the mere threat had the desired effect.

RPG is one of the oldest firms in

grammers Guild was set up in 1970 to help find work for a group of

freelance programmers.

It has now grown into six acctions covering operations, analysts and programmers, data prep and VDU ataff, recruitment of permanent ataff, word processing operators and an international offshoot.

KPG managing director Brian White said: "Ten years ago, DP installations just wanted bodies. Now they want specialists. There has also been an increase in demand for profess tooals and contracting is now more 'respectable'

My advice for someone who wants to go freelance is to treat the agencies with respect and to treat the job as a permanent job and get on with it

"Jobs are now more involved and the past six months has seen a fairly general increase in business. This reflects cautious optimism in the economy. I expect this trend to continue for the next three years. Already there has been a large swing to project work.

Programmer productivity aids

bave not really had any effect on demand, apart from on the industry in general. Our freelancers use them if they are available at the

"The trend appears to be for an increase in development and

operations staff.

"Firma cut back on training which means there is now an eveo bigger shortage and the labour supply has also been sapped by English-speaklog people going shooted.

"Users are now finding they want to increase computer development. This ereates more jobs and hence more work for freelaneers," he added.

It is aometimes and that freelancers get tougher jobs and White commented: "You do find instances of it. We usually get requirements for a particular task. The trend now is for complete systems or suites.

aystems or suites.

"My advice for someone who wants to go freelance is to treat the agencies with respect and to treat the job as a permanent job and get oo with it.

"There is no room for cowboys any more. Clients now demand specialist skills such as in DL/1, CICS or MVS," he added.

One software house which notably does not use freelancers and is reaping success in the projects area is Altergo. Recently, it won a £2 million contract from Saodi Air against stiff US opposition for a flight operations information ed of course I om not one of those long housed, scraffy programs

Altergo managing director Diek Jones said: "On the project side, reputation is important. The client has to have confidence in the end product.

"We have also found that when one side of tBM goes up the other goes down," he added in a refersione work. We have even come across one or two first time users.

ence to that firm's mainframe and small business systems markets.

"It is a diabolical time for anyone to go freelance u.The heat have received ability. The heat months," he added.

"Instead of putting applications off for two years, many users are now bringing this down to 18 months," he added.

have specialised skills. The best advice is to plan for the bad times and enjoy the good times — but not too much. Individual freelancers do get a reputation and references are important. Jones said.

Roger Evans, who is head of

Roger Evans, who is head of VLI's contracting side, Computer People (London) said: "From November there has been increased potential. People feel the economy is generally improving and there is

mar- very few users take on contracto

"What they should never do is to apply to 10 or 15 agencies. Always stick to two or three," he a added.

Abraxas director Sunon Berry illustrated the changing marketplace when he said: "Anyone with three years' IBM Cobol experience used to be guaranteed a job for life. Now users are not staffing up for big contracts or conversions. They want specialists."

On working abroad Berry said:
"Our brushes with the US market show it might be lucrative. When working overseas, we like our people not to worry about any UK commitments. This does not mean they must be single.

"Many US users would prefer UK people because they work harder, do a more professional job and are more work-orientsted."



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CORAL/ALGOL - SYSTEMS X
SENIOR ANALYST
IBM BUSINESS/FINANCE

Experience

Shuter Smith Associates
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Quality of Management -9

A bit on the side

could ruin your

SALES BIT

If a salesperson is not

100% committed to the pro-duet, company, team and

manager, he or she can represent a considerable

danger to all concerned. It

very soon becomes apparent to cliects and colleagues

in the job and this can be a

Why should a potential cus-tomer bother to buy from a

are doing more than your

Of course it is difficult to

for alternative employment?

external activity than this kind of eriminal deception

that occur on a regular basis.

Salespeople, being the en-trepreneurial breed they

spouse's own business and

Moonlighting is basically involvement in additional

employment outside the

normal working hours of

re-self employment.

WE URGENTLY REQUIRE EXPERIENCED COBOL PROGRAMMERS LIVING IN OR NEAR

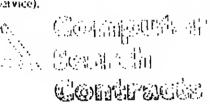
HERTS, PREF WITH VAX AND/OR IBM EXPERIENCE. IBM OS/OOS COBOL + TOTAL IBM 370 + SYSTEM 34 EXPERIENCE ANALYST/PROGRAMMER ANALYST/PROGRAMMER ANALYST/PROGRAMMER IBM MVS PL/1 IBM PL/1 + ADABAS ANALYST/PROGRAMMER ANALYST/PROGRAMMER ANALYST/PROGRAMMER IBM OS PL/1 **IBM SYSTEM 38** IBM SYSTEM 34 + RPG2 ANALYST/PROGRAMMER IBM IMS OB/DC + COBOL (URGENT) ANALYST/PROGRAMMER IBM PL/1 IMS DB/DC IBM DOS/VSE COBOL CICS VSAM ANALYST/PROGRAMMEN IBM DOS CICS OL/1 COBOL IBM DOS COBOL IBM OS COBOL OTHERS

PROGRAMMERS ANALYST/PROGRAMMER **VAX YMS COBOL** PROGRAMMER NCR YRX COBOL UNIVAC 1100 FORTRAN
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FORTRAN - GERMANY - URGENT A Computer Search contract starts by calling Kelly on Hemel Hempstead (0442) 40761 (24 hour answer service).

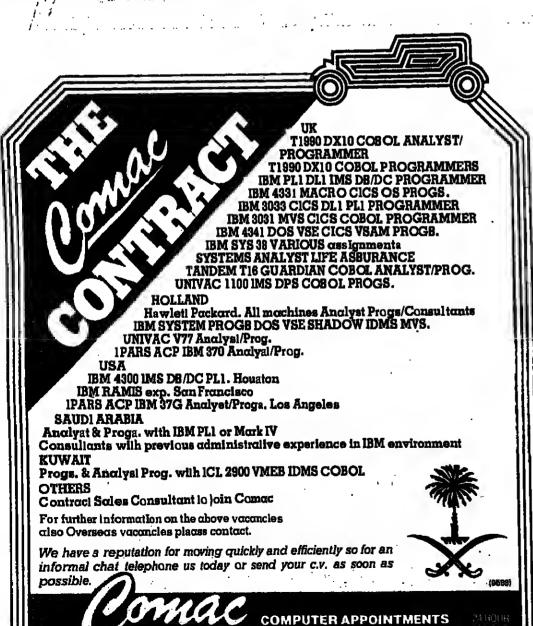
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PROGRAMMER

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Systems Programmer/ Manager

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broaden the ecopa and utilization of computers in a scientific anvironment

control and maintain tha VAX systam

 provide a programma davelopment aarvice astablish en information acquisition end ratriaval system

 Implement communications interfeces between the VAX and other compute equipment on-site and oversees

equipitian dissile and overses in order to successfully achieve the raquired lavats of servica, candidates, mele or femala, with e scientific background with be able to damonstrate relevant experience in a least one of the abova areas, a temillarity with DEC/VAX systems erchitecture and operating eystems, and an understanding of MACRO and ASSEMBLY tanguage

C areer prospects are good in an organisation that has sevaral autonomous politicanies in the UK and other international sites, with a consistent sales growth record approaching

A comprahensiva relocation packega is aveilabla, including interest free bridging, together with profit shering, non contributory pension and other altractive benefits. Places a end tull cerear datalle or telaphona for an epplication torm to

Computer Operators

- Trainee and Experienced up to £7,500 Thames Ditton, Surrey.

The Milk Marketing Board is the Dairy Farmer's organisation for Eagland and Wales. We currently operate, on a three shift system, s large installation based on three ICL 2960 computers running under VMEB

Due to an expanding communications workload there is now a requirement to move into weekend daytime running sod to meet this 1-21 operation we wish to appoint additional staff to strengthen the ensure

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For en application form please phone or write to quoting ref FJ/40 Carol Carter, Personnel Officer Milk Marketing Board, Thames Ditton, Surrey. KT7 OEL. Tel: 01-398 4101 ext 341

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Royal Free Hospital Department of Chemica

PROGRAMMER

We have a Wang 2200 MVP used for the management of dinical data, isboratory work flow and satisfical an alysis. Several naw developments are in progress. Applications are invited from experienced programmers with a worldon nced programmers with a worldr nowledge of BASIC, Experien-ith microcomputers would be

with merocomputers would be advantage. The appointment will be infillely part-time, for a period of 8 months. It is indeed that this can then become a permenant appointment, with the possibility of full-time. Further information may be obtained from Mr. O. Geery, Bentol Biochemist, on extension: \$308.

FINANCE DEPARTMENT, COMPUTER DIVISION SYSTEMS SOFTWARE MANAGER

PROGRAMMER

ANALYSIS

or North West Softwere

House. Requirement between knowledge of Cobol, Best: 42. Hardware, DEC, POP II + Her-lett Peckerd. Applicants must be fastis with a minimum of two year.

openience.

WILMINGTON PROFESSIONAL AND TECHNICAL APPOINTMENTS 051-227 5851 (MM)

Lothlen Region to the second lergest local authority in Scrient and le based in Edinburgh. The Computer Division provides a and le based in Edinburgh. The Computer Division provides a services to at depart wide range of batch and T.P. computer Division provides a ments of the Authority using an ICL 2970/2980 central maintening ments of the Authority using an ICL 2970/2980 central maintening configuration operating under VME/B and IME SA.

Applications are invited for the post of System Software Group. The principal responsibilities include the planning and control Computer Division and manage the System Software Group. The principal responsibilities include the planning and control of scathvities associated with the construction and maintenance of activities associated with the construction and maintenance of activities associated with the construction and maintenance of activities associated with the construction and maintenance of the ICL VME operating system and superstructure products. The successful candidate will have relevant management in a target computer, installation, a provisional section of circumstanting of ICL VME operating systems an appreciation of circumstanting of ICL VME operating systems and power products, and Development and Operations read tasks.

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Calling all operations personnel, we have clients in London and the Home Countles looking to fill positions from operator to shift leader status. If you have 1 year + aperience on DOS, OS or MVS contact Datascene NOW 111

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We have a client in Beds. looking for a young enthusiastic operator to work on their 3031 using MVS JES II. If you have six months+ experience in a commercial tavironment contact Detascene NOW | 1 | Told6

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BERMUDA

Cobol Programmer \$22,000 Tax Free

One of the largest companies in Barmuda will shortly be upgrading from an NCR 8455 to an NCR 8555.

They urgently require a Programmer with one to two years' experience, preferably only on the commercial D.P. anvironment. interviews will take place at the end of May.

for further information about this attractive position and the generous package of benefits, telaphone or write with brief details to Alex Dely st our Glasgow Office.

-- COMPUTER STAFF APPOINTMENTS

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COMPUTER OPERATOR

BBC Publications produces Radio Times, The Listener and a wide range of educational literature as well as over a hundred general titles each year. Our Computer Services Department provides systems. programming and operational support for these activities.

We are looking for an ICL 2904 Operator with a minimum of 12 months' relevant experience to assist in the running of a small installation, based in our offices near London Bridge.

Knowledge of communications is desirable as is an education to A level standard. Applicants must be prepared to accept responsibility. Salary £5,752-£7,177 (according to qualifications and experience).
Relocation expenses ennsidered.

Contact us immediately for application form (quote ref. 2404/CW and enclose s.a.e.): BBC Appointments, London, W1A:1AA.
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PUBLICATIONS

Description of the second seco

Sales & Marketing Recruiters Ltd What Comes After Bureau Sales?

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For more information please contact, in confidence, GEOFF MELLOR on 0206 298101.

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NETWORK COORDINATOR/OPS. ANALYST

c £9,000 + Fringe Benefits THE WEST COUNTRY-

Western Trust & Savings, the retall banking erm in the U.K. of one of the world's leading banks, the Royal Bank of Canade, has vacancies in its Systems Services Team in Plymouth.

We are currently developing a distributed database system involving on IBM compatible meinframe running Adabas, tritelligent branch terminals and interfaces with Office Automation systems.

A Network Coordinator/Ops. Analyst is required to organise the planning and installation of all terminal and telecomminication equipment at our pranches and Head Office. Applicants should have at least 5 years relevant experience gained in a al corretions environment.

The Company offers an excellent benefits package that includes relocation assistance, o subsidised nortgage scheme and BUPA membership. Application forms available from:

LWesley Wilton, Personnel Manager Western Trust & Savings Limited The Moneycentre, Plymouth PL1 1SE



sales targets! to succeed must make sure cach member of the sales understanding that their team has a variety of constructive attitudes and qualities that will augment the
achievement of both the
sales team and each indisales team and each individual. Integrity, enthu- activities of their husbands or wives or who entirely rely iasm, objectivity and indus-

upon them for various as-

pects of their business

stasm, objectivity and indus-try are qualities that quickly spring to mind, but the one that probably counts for most is commitment. Most salespeople are aiming to become sales manhusinessea. Unfortunately many salespeople who deeide upon the latter strategy commit themselves to the ethical shortfall of doing so with a considerable overlap between going it slone and continuing as a full-time em-ployee. These are the people who fall into my "Pre-self demotivating influence.

salesperson whose commit-ment to the job is suspect? If one of your colleagues In a fast moving business like the computer industry opportunities for doing your is not really playing the game, there is always a temptation to do likewise or at least wonder whether you own thing are ebundant.

The temptation is to keep working a couple of days a week for your present ent-ployer end hang on to the basic salary and company quickly perceive why an in-dividual is giving less than his best. Domestic prob-lems? Selling difficulties? Health problems? Looking ingenuity to falsify call-reports, expenses, prospectlists, etc. to give the impression of doing a fair day's work but going through a "difficult patch". Sales managers who are out of one thing that seldom occurs touch with the field are susto most sales managers is the possibility that one of the ceptible to this kind of de-

sales team might have another job that he is working in parallel. Impos-sible? Don't you believe it! form of external activity for reward, be it for another company or self-employ-ment, should be strictly for-A couple of years ago I got a client to carry out a reference check on a candidate he bidden and expressly stated was keen to employ. He in each salespersoo's service discovered that the man was contract, from the very involved in litigation for having worked for two of beginning. Any employee who breaks this ruling the top six computer manushould be instantly dismissed, if only to focus facturers at the same time (yes, two company cars, the lot!) Of course that must be regarded as exceptional, but there are lesser degrees of the thinking of others who might be considering a

If there is no such formal provision it must be made clear to all employees that the company is only in-terested in people who are prepared to make a total commitment to the achievement of its objectives.

trepreneurial breed they
typically are, represent the
occupational group most
iikely to get involved in a
"bit on the side." Four
kinds of interest come to
mind: Moonlighting; "piga-back" commission; the If they cannot give such an undertaking the only available course is to invite them to find a company which doesn't require 100% commitment from its em-

The chances are they will

Alan Williams

one's employer. The variety. ANSWER

of potential lobs is enorgy mous. Working in the bar of the local pub, selling ser-vices and products such as insurance, unit trusts, double-glazing, encyclopae-dias and domestic products, part-time teaching at an evening institute, etc. WHAT we're looking for basically is four factors of 711,000,000 which sidd up to 711. The fact that one of to 711. The fact that one of these is known to be 316 narrows the search down to three factors of 2,250,000 totalling 395.

It seems unlikely that any of these factors will exceed 200, so these 100-plus numbers are probably the ones we need. Further calculation brings forth 120, 125 and 150 as the only possibilities.

evening institute, etc.

"Pig-a-back" commission is where the salesperson sells additional goods outside the company's product area. If, for instance, you are selling a range of products to computer users that is limited to magnetic media; there is often a lot of opportunity to sell items such as computer room furnishings on a commission only basis.

Many salespeople likes enterprising spouses who in

sibilities This 120-125-150-316 set is unique for the 7.11 total.